

DISTRICT OF COLUMBIA  
 + + + + +  
 ALCOHOLIC BEVERAGE CONTROL BOARD  
 + + + + +  
 MEETING

IN THE MATTER OF:

2817 Corporation t/a	
Chuck & Bill Bison Lounge	Summary
2718 Georgia Ave., NW	Suspension
Retailer CT	Hearing
License No. 14759	
Case #15-251-00007	

(Chief of Police Closure  
 January 25, 2015)

February 25, 2015

The Alcoholic Beverage Control Board met in the Alcoholic Beverage Control Hearing Room, Reeves Building, 2000 14th Street, N.W., Suite 400S, Washington, D.C. 20009, Chairperson Ruthanne Miller, presiding.

PRESENT:

NICK ALBERTI, Acting Chairman  
 DONALD BROOKS, Member  
 MIKE SILVERSTEIN, Member  
 HERMAN JONES, Member  
 HECTOR RODRIGUEZ, Member  
 JAMES SHORT, Member

ALSO PRESENT:

MAUREEN ZANIEL, OAG  
 JASON PERU, ABRA Investigator

## P-R-O-C-E-E-D-I-N-G-S

9:09 a.m.

ACTING CHAIRMAN ALBERTI: Welcome to the regularly scheduled meeting of the District of Columbia Alcoholic Beverage Control Board. Today is Wednesday, February 25th. The time is, approximately, 9:10.

Let me first introduce the Members of the Board with us today. To my far right is Board Member Donald Brooks. Next to me to my right is Board Member Hector Rodriguez. To my far left is Board Member Jim Short. And directly to my left is Board Member Mike Silverstein. And I am Nick Alberti and I will be chairing today's hearings. We have five members with us and that constitutes a quorum for business.

Our first order of business today is Case No. 15-251-00007. This is a Summary Suspension Hearing regarding 2817 Corporation t/a Chuck & Bill Bison Lounge, License No. 14759.

I see that the parties are seated.  
May I have introductions, please?

1 MS. ZANIEL: Do I need to repeat?  
2 Certainly. Maureen Zaniel on behalf of the  
3 District of Columbia.

4 MS. ZAPATA: Good morning, Raenelle  
5 Zapata on behalf of Chuck & Bill Bison Lounge.

6 MR. CHARLES GARY: Charles Gary, the  
7 owner of Chuck & Bill Bison Lounge.

8 MR. TYE GARY: Tye Gary, son of the  
9 proprietor.

10 ACTING CHAIRMAN ALBERTI: Good morning  
11 everyone and welcome.

12 MR. TYE GARY: Good morning.

13 ACTING CHAIRMAN ALBERTI: As I said,  
14 this is a Summary Suspension Hearing. Notice of  
15 Summary Suspension was issued on January 28,  
16 2015. We had a Summary Suspension Hearing on  
17 February 4, 2015 and the Board voted to continue  
18 the Summary Suspension, at that time, so we are  
19 here, I think, for possibly a truncated hearing.

20 Let's see, are there any preliminary  
21 matters?

22 MS. ZANIEL: Yes. The parties have an

1 Offer in Compromise they would recommend to the  
2 Board.

3 ACTING CHAIRMAN ALBERTI: Okay.  
4 Please proceed with that.

5 MS. ZANIEL: Yes. The Offer in  
6 Compromise, and it has been I believe forward to  
7 the Board in writing, you may have had an  
8 opportunity to see it already, and --

9 ACTING CHAIRMAN ALBERTI: We do have  
10 it before us.

11 MS. ZANIEL: Good. So I'm not going  
12 to read it, but I'll highlight a few things.

13 When we last made an Offer in  
14 Compromise, there were some things that were in  
15 the planning stage, such as cameras, in the  
16 establishment. The cameras are now installed,  
17 both inside and outside at both the front  
18 entrance and the back exit or entrance and those  
19 have been viewed by an ABRA Investigator and  
20 found to be satisfactory to hit the places in the  
21 establishment that would be appropriate. So the  
22 cameras are done.

1           The training of all staff has been  
2 done.

3           A wand has been purchased and I think  
4 training with respect to how it is used has also  
5 been done.

6           A security plan has been developed  
7 that has, what I would say, much more teeth than  
8 the original security plan that the establishment  
9 already had. And it's emphasis is on doing the  
10 right things should something occur and doing the  
11 things that, hopefully, will prevent something  
12 from occurring.

13           And then the prevent category is a  
14 command basically to call 911 when there is any  
15 incident that may be of a nature to violate the  
16 law. So it would be any kind of altercation,  
17 violation of other things and not just violence.

18           I would also highlight a thing that I  
19 think is significant in the security plan, and in  
20 the Offer in Compromise, I guess, is where it  
21 lies, is the bar to admitting anyone from one  
22 hour before closing to closing time.

1                   And I have had a thorough discussion  
2 with the attorney for the licensee and what the  
3 District means by that prohibition is that no one  
4 can go out for a smoke who has been there all  
5 right and come back in. So if you go out, that's  
6 it you are done and no one will be admitted 60  
7 minutes prior to closing.

8                   ACTING CHAIRMAN ALBERTI: So let me  
9 understand, if someone leaves, they can't be  
10 readmitted?

11                   MS. ZANIEL: That's correct.

12                   ACTING CHAIRMAN ALBERTI: At all?

13                   MS. ZANIEL: Correct.

14                   ACTING CHAIRMAN ALBERTI: Okay. Fine.

15                   MS. ZANIEL: For one hour prior to  
16 closing.

17                   ACTING CHAIRMAN ALBERTI: This is one  
18 hour prior to closing?

19                   MS. ZANIEL: Right.

20                   ACTING CHAIRMAN ALBERTI: This is not  
21 earlier in the evening?

22                   MS. ZANIEL: Correct.

1                   ACTING CHAIRMAN ALBERTI: Okay. Okay.  
2 I just wanted to understand that. Okay.

3                   MS. ZANIEL: The thinking is bad  
4 things tend to happen at the end of the night.

5                   ACTING CHAIRMAN ALBERTI: I understand  
6 the purpose. I just wanted to be clear on what  
7 was being said.

8                   MS. ZANIEL: Right.

9                   ACTING CHAIRMAN ALBERTI: Thank you.

10                  MS. ZANIEL: Just the one hour. The  
11 amount of security personnel on duty is increased  
12 under this Offer in Compromise.

13                  And those are the things I would  
14 highlight. I certainly would turn to the  
15 licensee if they wanted to include anything else  
16 to highlight, but the District believes that the  
17 licensee has done the things that are available  
18 to try to ensure a safe place.

19                  ACTING CHAIRMAN ALBERTI: Okay. Ms.  
20 Zapata, you have the Offer in Compromise,  
21 correct?

22                  MS. ZAPATA: Yes.

1                   ACTING CHAIRMAN ALBERTI: And you have  
2 read through it?

3                   MS. ZAPATA: Yes.

4                   ACTING CHAIRMAN ALBERTI: And your  
5 client has reviewed it?

6                   MS. ZAPATA: Yes.

7                   ACTING CHAIRMAN ALBERTI: Okay. So do  
8 you want to speak to the Offer in Compromise?

9                   MS. ZAPATA: Well, we believe it is a  
10 document and the contents of the document reflect  
11 our desire to operate -- can you hear now? We  
12 believe that the Offer in Compromise reflects our  
13 desire to maintain a safe establishment and to  
14 ensure the safety of the patrons that are there.

15                   We have gone through an extensive --  
16 we have gone through substantial expense in  
17 securing all of the items that are required under  
18 the Offer in Compromise and getting the training  
19 done in a timely fashion.

20                   Also, I would like to note that under  
21 our personnel roster, Mr. Dobbins is a former  
22 Metropolitan Police Officer and he is the head of

1 security. And we -- Mr. Gary sought out someone  
2 who had substantial experience that could be on  
3 duty and guide the rest of the security personnel  
4 in a professional manner.

5 We believe that the personnel -- the--  
6 our security plan is as tight as can be. It  
7 addresses all of the issues that were raised in  
8 the Offer in Compromise. And we have gone beyond  
9 actually what the Offer in Compromise asked us to  
10 do.

11 So we would entertain any questions  
12 you have, at this time.

13 ACTING CHAIRMAN ALBERTI: Okay. Okay.  
14 What I'm going to do is I have several questions  
15 on clarifying some of the items, all right?  
16 Well, two items anyway. And then I'm going to  
17 turn to the Board and see if they have any  
18 questions just on clarity of what has been  
19 presented, clarify what has been presented.

20 But before we do that, I think we have  
21 an Investigator who has reviewed the camera  
22 system and maybe we can hear from our

1 Investigator just briefly to kind of summarize  
2 what you -- our Investigator found.

3 Investigator Peru, would you come  
4 forward, please?

5 INVESTIGATOR PERU: Okay.

6 ACTING CHAIRMAN ALBERTI: No, you can  
7 sit next to Ms. Zaniel and, please, introduce  
8 yourself.

9 INVESTIGATOR PERU: Investigator Jason  
10 Peru with ABRA.

11 ACTING CHAIRMAN ALBERTI: Okay.  
12 Investigator, thank you for your work. Thank  
13 you. I understand you went and reviewed the  
14 installation of the new cameras, the new setup  
15 for the cameras?

16 INVESTIGATOR PERU: Yes, sir.

17 ACTING CHAIRMAN ALBERTI: So can you  
18 sort of summarize what you found?

19 INVESTIGATOR PERU: I found they  
20 installed four cameras total.

21 ACTING CHAIRMAN ALBERTI: Yes.

22 INVESTIGATOR PERU: There is one

1 camera on the exterior that is facing the front  
2 door, but also shoots the exterior area and the  
3 patio area, so it kind of has -- the camera shows  
4 so if I'm walking into the establishment, the  
5 exterior camera will capture me walking in.

6 ACTING CHAIRMAN ALBERTI: Okay.

7 INVESTIGATOR PERU: And it will also  
8 capture anybody on that patio area as well. Then  
9 as you walk in, there is a camera shooting from  
10 the back of the club forward towards the front of  
11 the club, which captures people coming in the  
12 front door as well.

13 ACTING CHAIRMAN ALBERTI: Okay.

14 INVESTIGATOR PERU: And then as you  
15 continue on, there is a camera that is shooting  
16 basically from the front of the club towards the  
17 rear that faces the bar area. So it will capture  
18 the back of the establishment and the actual bar  
19 itself. And then the last camera is located  
20 actually inside of the kitchen that shoots from  
21 the front of the kitchen, kind of where you first  
22 enter, from the establishment shooting towards

1 the rear of the kitchen, which is actually the  
2 emergency exit and the back door of the  
3 establishment.

4 ACTING CHAIRMAN ALBERTI: Okay. So we  
5 have one camera on the interior. Is that  
6 sufficient to cover the entire area?

7 INVESTIGATOR PERU: There is two  
8 cameras on the interior.

9 ACTING CHAIRMAN ALBERTI: Okay.

10 INVESTIGATOR PERU: There is one  
11 shooting from the back to the front and one  
12 shooting from the front to the back.

13 ACTING CHAIRMAN ALBERTI: Okay.

14 INVESTIGATOR PERU: So they are kind  
15 of crossing each other.

16 ACTING CHAIRMAN ALBERTI: Oh, that one  
17 in the kitchen is shooting from the back to the  
18 front?

19 INVESTIGATOR PERU: No. When you walk  
20 in, sir, there is -- so there is four total. One  
21 outside, two on the interior that are crossing  
22 each other.

1                   ACTING CHAIRMAN ALBERTI:   Okay.

2                   INVESTIGATOR PERU:   Shooting from the  
3 back to the front and the front to the back.

4                   ACTING CHAIRMAN ALBERTI:   Okay.

5                   INVESTIGATOR PERU:   And then another  
6 one, the last one is inside of the kitchen that  
7 is shooting just the kitchen area facing the  
8 emergency exit and the back door.

9                   ACTING CHAIRMAN ALBERTI:   What about  
10 the rear?  Is that a fixed one?  I'm lose --  
11 missing count.  I'm sorry.

12                   INVESTIGATOR PERU:   That's fine,  
13 that's fine.  So there is one on the exterior.

14                   ACTING CHAIRMAN ALBERTI:   Right.

15                   INVESTIGATOR PERU:   Then when you walk  
16 in there is two inside in the main establishment.

17                   ACTING CHAIRMAN ALBERTI:   Right.

18                   INVESTIGATOR PERU:   That faces the bar  
19 area, the rear of the establishment, lounge area  
20 and then the other one is shooting forward facing  
21 the door.

22                   ACTING CHAIRMAN ALBERTI:   Okay.

1 Forgive me, but I thought you spoke of two  
2 exterior cameras.

3 INVESTIGATOR PERU: One.

4 ACTING CHAIRMAN ALBERTI: Oh, one  
5 exterior camera?

6 INVESTIGATOR PERU: One exterior, yes,  
7 sir.

8 ACTING CHAIRMAN ALBERTI: Okay.

9 INVESTIGATOR PERU: Yes, sir.

10 ACTING CHAIRMAN ALBERTI: All right.  
11 All right. And you believe that it is sufficient  
12 coverage that if we needed to see who was coming  
13 and going from the outside or to understand what  
14 was transpiring inside, that we would have  
15 sufficient coverage from that -- from those  
16 cameras?

17 INVESTIGATOR PERU: That's correct.  
18 The views are well-done, yes.

19 ACTING CHAIRMAN ALBERTI: Okay. And  
20 there was some mention, I think, in the OIC about  
21 quality of video. Is that in your -- you view as  
22 sufficient?

1                   INVESTIGATOR PERU: Correct. They are  
2 low-light cameras so when I was in there the  
3 lights were down and the images were really still  
4 clear.

5                   ACTING CHAIRMAN ALBERTI: Okay. Very  
6 good. Other Board Members questions of the  
7 Investigator? Mr. Brooks?

8                   MEMBER BROOKS: Thank you, Chair. I  
9 understand, Investigator, this is a fairly small  
10 establishment. Is that correct?

11                  INVESTIGATOR PERU: Yes, sir. Yes,  
12 sir, only one level, yes.

13                  MEMBER BROOKS: Okay. And I don't  
14 want to put you on the spot and you might not be  
15 prepared to answer this, but any idea what the  
16 Certificate of Occupancy is?

17                  INVESTIGATOR PERU: I do not recall.

18                  MS. ZAPATA: I can --

19                  ACTING CHAIRMAN ALBERTI: Ms. Zapata,  
20 can you?

21                  MS. ZAPATA: Yes. It's 70 occupants  
22 seated. It's 70.

1           ACTING CHAIRMAN ALBERTI: Do you know  
2 what the total occupancy is or does the C of O  
3 not give that?

4           MS. ZAPATA: No, I --

5           ACTING CHAIRMAN ALBERTI: It does not  
6 give that?

7           MS. ZAPATA: It doesn't give that.

8           ACTING CHAIRMAN ALBERTI: It just says  
9 70 seats?

10          MS. ZAPATA: 70.

11          ACTING CHAIRMAN ALBERTI: Okay.  
12 Great. Thank you.

13          MEMBER BROOKS: Okay.

14          MS. ZAPATA: In fact, actually, the  
15 establishment is not much larger than this room.

16          ACTING CHAIRMAN ALBERTI: Okay. Thank  
17 you.

18          MEMBER BROOKS: Okay. All right.  
19 Thank you, Mr. Chair.

20          ACTING CHAIRMAN ALBERTI: Mr. Short?

21          MEMBER SHORT: Good morning, Mr. Peru.

22          INVESTIGATOR PERU: Good morning, sir.

1           MEMBER SHORT: Thank you for your  
2 excellent report. You mentioned the camera in  
3 the rear at the kitchen exit.

4           INVESTIGATOR PERU: Yes.

5           MEMBER SHORT: So the exit door is  
6 actually in the kitchen?

7           INVESTIGATOR PERU: There is an  
8 emergency exit that leads to the alleyway.

9           MEMBER SHORT: Do you have to go  
10 through the kitchen to get to the exit door?

11          INVESTIGATOR PERU: Correct. Through  
12 that rear exit, yes, sir, yes.

13          MEMBER SHORT: So they actually cook  
14 in that same area where you exit out?

15          INVESTIGATOR PERU: You would -- well,  
16 the -- so the front of the establishment is the  
17 main entrance and exit. The rear alley door is  
18 where their trash bins are kept and I guess it's  
19 considered to be an emergency exit in case of an  
20 emergency, obviously. But the -- yes, to get to  
21 that emergency exit, rear alley door --

22          MEMBER SHORT: Yes.

1                   INVESTIGATOR PERU:  -- you would have  
2 to pass completely through the kitchen and then  
3 go through that door in the back.

4                   MEMBER SHORT:  Okay.  You might not be  
5 familiar with the law and how that goes, but  
6 that's for another date.

7                   In the rear, so when you leave out of  
8 the back door, do you go directly into the alley  
9 or do you have to go through a yard or through a  
10 fence or --

11                   INVESTIGATOR PERU:  This is the alley.  
12 There is an alley directly.  When you open that  
13 door, there is directly an alley where cars can--  
14 it's wide enough for cars to pass through.

15                   MEMBER SHORT:  Okay.  All right.  And  
16 that normally stays clear?  Nobody parks back  
17 there?

18                   INVESTIGATOR PERU:  Yes, sir.  
19 Actually my -- the original report, I'm not sure  
20 if you have that, there is a photo of the  
21 alleyway and that door in the original report.  
22 There is no parking in front of that door area,

1 but there is cars that drive back through there.

2 MEMBER SHORT: Okay. So pretty much  
3 when you saw the cameras, the coverage on the  
4 front, because we was very interested in that, a  
5 lot of problems have originated in that front  
6 area, because I was kind of concerned that the  
7 night of the last incident that the police or  
8 nobody used that rear exit for the body laying at  
9 the front door.

10 So I was wondering if it was operable?

11 INVESTIGATOR PERU: Yes, I believe  
12 from -- and I think that's in my original report  
13 as well that the police officers said they were  
14 not aware of a rear door in the alley until later  
15 on in the evening, so that's what I was told.

16 MEMBER SHORT: Well, that sounds  
17 strange, because we all know that you have to --  
18 to have a business, you have to have a rear and a  
19 front exit, a entrance and exit or egress.

20 But anyway, thank you very much for  
21 your excellent report.

22 INVESTIGATOR PERU: Thank you, sir.

1                   MEMBER SHORT: That's all I have at  
2 this time.

3                   ACTING CHAIRMAN ALBERTI: Okay. Thank  
4 you, Investigator --

5                   INVESTIGATOR PERU: Yes, sir.

6                   ACTING CHAIRMAN ALBERTI: -- for your  
7 report.

8                   (Whereupon, witness was excused.)

9                   ACTING CHAIRMAN ALBERTI: I have a  
10 couple of questions for clarification on the  
11 Offer in Compromise and the security plan and  
12 then I'll turn to other Board Members to see if  
13 they have any questions.

14                   With respect to the wand, so the  
15 security plan, I believe, says that the wand will  
16 be -- wands and pat-downs will be conducted after  
17 10:00 p.m. every Friday and Saturday. Is that  
18 correct?

19                   MS. ZAPATA: And special events.

20                   MS. ZANIEL: And special events.

21                   ACTING CHAIRMAN ALBERTI: And special  
22 events.

1 MS. ZAPATA: Yes.

2 ACTING CHAIRMAN ALBERTI: Okay. We  
3 are going to get to that in a second. Pat-downs,  
4 does that mean that bags will be searched also,  
5 purses and bags will be searched?

6 MS. ZAPATA: Yes.

7 ACTING CHAIRMAN ALBERTI: That's a  
8 yes?

9 MS. ZAPATA: Yes.

10 MR. CHARLES GARY: Yes.

11 ACTING CHAIRMAN ALBERTI: Okay. Thank  
12 you.

13 MS. ZAPATA: In fact in paragraph 2 it  
14 says along with the inspection of hand bags,  
15 coats.

16 ACTING CHAIRMAN ALBERTI: Okay.  
17 Great. Thank you for pointing that out. All  
18 right. So this notion of a special event,  
19 because it is not only for wandering, but it  
20 relates to when you would have reimbursable  
21 detail. I believe and you know this better than  
22 I, it says you will have reimbursable detail

1 whenever you have special events and capacity  
2 crowd or something. Can you tell me what that --  
3 what it says specifically?

4 MS. ZAPATA: Well, we put capacity  
5 crown in there because at special events we  
6 expect a capacity crowd.

7 ACTING CHAIRMAN ALBERTI: Okay.

8 MS. ZAPATA: And those are events  
9 where there may be Howard Homecoming or a big New  
10 Year's Eve party or those kinds of events that  
11 would -- that the club has historically had  
12 capacity crowds.

13 ACTING CHAIRMAN ALBERTI: So --

14 MS. ZAPATA: And that they will  
15 prepare for those.

16 ACTING CHAIRMAN ALBERTI: -- what  
17 defines a special event?

18 MS. ZAPATA: Well --

19 ACTING CHAIRMAN ALBERTI: I mean,  
20 there is no definition in here. It's just like  
21 well, a special event and who gets to call it?  
22 What is a special event?

1 MR. CHARLES GARY: Can I speak in  
2 terms of that?

3 ACTING CHAIRMAN ALBERTI: Pardon?

4 MR. CHARLES GARY: Can I speak in  
5 terms of that?

6 ACTING CHAIRMAN ALBERTI: Sure.

7 MR. CHARLES GARY: The direct idea is  
8 look at Howard University. There are people who  
9 -- we have been there for 20-some years, 25  
10 years. There are kids that grew up coming in  
11 there when they were at school at Howard.  
12 Consequently, when they come back for homecoming  
13 to meet people, that's where they usually come to  
14 see their old friends. That's the kind of events  
15 we are talking about.

16 ACTING CHAIRMAN ALBERTI: Yes, but so  
17 you have a capacity crowd one day, something  
18 happens and there is no RDO, who determines  
19 whether that was a special event or not? I mean,  
20 it looks like a special event to me, but it may  
21 not look like a special event to you. So what --  
22 I'll get to you --

1 MS. ZAPATA: We --

2 ACTING CHAIRMAN ALBERTI: What is --  
3 what -- how -- I mean --

4 MS. ZAPATA: We are defining a --

5 ACTING CHAIRMAN ALBERTI: And when do  
6 you define it's a special event? When do you  
7 define it? Do you define it, and I'm going to be  
8 really pretty frank here, after something bad  
9 happens or before something bad happens?

10 MS. ZAPATA: No. In anticipation of  
11 a large crowd, such as homecoming or New Year's  
12 Eve, the arrangements would be made for  
13 additional staffing and officers. Those, as I  
14 said, events that where we have historically had  
15 capacity crowds and if it appears that we are  
16 having a capacity crowd, then additional details  
17 will be put on.

18 ACTING CHAIRMAN ALBERTI: So it  
19 appears that you are having a capacity crowd. I  
20 will remind you -- here is the quire. You need  
21 to get RDO, I think it is at least a week ahead  
22 of time, you have to notify them. So this is,

1 you know, an event where you are anticipating a  
2 crowd. It's not like you're just like oh, boy  
3 that night happened to be crowded. You can't get  
4 an RDO, you can't get RDO the night of.

5 MS. ZAPATA: Well --

6 ACTING CHAIRMAN ALBERTI: So I'm not  
7 understanding where you are going with this.

8 MR. TYE GARY: Well, we normally have  
9 functions or parties and folks are reserving the  
10 area to a special event if they are having a  
11 certain party what they are expecting, a large  
12 family member is coming in from out of town and  
13 things. They have to reserve that a month or so  
14 ahead of time anyway. We just don't have a pop-  
15 up party or a pop-up celebration. They would  
16 have to reserve that area or that bar space at  
17 least a month in advance.

18 ACTING CHAIRMAN ALBERTI: Okay. I'm  
19 going to hold any further questions right now for  
20 myself and go to other Board Members. Mr.  
21 Silverstein is just chomping at the bit here.

22 MEMBER SILVERSTEIN: No, I'm having

1 exactly the same questions and I think we are  
2 moving toward clarifying it.

3           You say special event, we can all have  
4 different ideas of what a special event is. Are  
5 you saying, and we're putting this on the record,  
6 that any event where someone reserves the place  
7 and it is closed to the general public because a  
8 fraternity is having a party there or something,  
9 that that is a special event? Are you saying  
10 that MLK weekend is a special event or the 4th of  
11 July is a special event?

12           Give me three or four very specific  
13 examples of what a special event is, so that I  
14 can understand this, because I don't want to have  
15 to be up here and have the place charged with  
16 violating this order because of a special event  
17 that you don't think is a special event and we  
18 are not sure. We need the definition so that you  
19 understand, so that we understand, so that  
20 everybody is fully aware of what we mean and we  
21 can treat each other fairly.

22           What is -- give me four examples of a

1 special event beyond Howard Homecoming that we  
2 all know is a very special event.

3 MS. ZAPATA: New Year's Eve.

4 MEMBER SILVERSTEIN: Okay.

5 MS. ZAPATA: We will have a Christmas  
6 party.

7 MR. CHARLES GARY: Christmas, yes.

8 MS. ZAPATA: 4th of July? No?

9 MR. CHARLES GARY: No.

10 MS. ZAPATA: Okay. If we -- if I  
11 could ask the Board, we would provide you with a  
12 list of special events that have historically  
13 been capacity crowds to include in our security  
14 plan? And also list the fact that when there is  
15 a private party or such that they have made a  
16 reservation, which appears that it will appear to  
17 be a capacity crowd that is seven months in  
18 advance, we would include that in that list. But  
19 we will be happy to delineate a list of what we  
20 consider special events.

21 MEMBER SILVERSTEIN: That's what you--  
22 okay.

1                   ACTING CHAIRMAN ALBERTI:   Okay.

2   Before we --

3                   MS. ZAPATA:   I don't want to take up  
4   the Board's time trying to discuss this.

5                   ACTING CHAIRMAN ALBERTI:   I  
6   understand.   All right.   So before we proceed, I  
7   just want to mention that Board Member Mr. Herman  
8   Jones has joined us on the dias.

9                   MEMBER JONES:   Thank you, sir.

10                  ACTING CHAIRMAN ALBERTI:   And I think  
11   that Mr. Short has some questions.

12                  MS. ZAPATA:   Okay.

13                  MEMBER SHORT:   Good morning, Mr. Gray.  
14   Did I hear you say you have been in business for  
15   25 years at this location?

16                  MR. CHARLES GARY:   45 altogether.

17                  MEMBER SHORT:   45 years at this  
18   location?

19                  MR. CHARLES GARY:   No.   25 here.

20                  MEMBER SHORT:   Where were the others?

21                  MR. CHARLES GARY:   That was up 14th  
22   Street.   I was the president of an association

1 over there, business association. I was at 14th  
2 Street.

3 MEMBER SHORT: So you remember Mr.  
4 Chip Thomas then?

5 MR. CHARLES GARY: I most certainly  
6 do.

7 MEMBER SHORT: I used to work for Mr.  
8 Chip Thomas at Chip's Barber Shop, 3408 14th  
9 Street. I thought I had seen you before.

10 MR. CHARLES GARY: I was the president  
11 of the association that built that street.

12 MEMBER SHORT: Mr. Thomas --

13 MR. CHARLES GARY: I watched the  
14 Washington District.

15 MEMBER SHORT: -- ran several  
16 businesses here. He had the beauty shop. He had  
17 the laundromat. He had several apartment  
18 buildings, so I know he was a part of your  
19 association.

20 MR. CHARLES GARY: I was very young,  
21 yes.

22 MEMBER SHORT: And back during that

1 period of time, Washington, D.C. was a different  
2 place, wasn't it?

3 MR. CHARLES GARY: It sure was.  
4 That's how I got involved.

5 MEMBER SHORT: Okay. Don't you wish--

6 MR. CHARLES GARY: Because of that.

7 MEMBER SHORT: -- we can get back to  
8 that same kind of Washington, D.C.?

9 MR. CHARLES GARY: It was amazing  
10 because that's what we -- that's how I got  
11 involved in the first place through community  
12 activities.

13 MEMBER SHORT: Okay. And back then  
14 the kind of pub you are running now, the kind of  
15 businesses that are being run in Washington,  
16 weren't acceptable, were they?

17 MR. CHARLES GARY: That's right.

18 MEMBER SHORT: Okay. Well, let me ask  
19 you this question. You say you're going to have  
20 the MPD person working with head of your  
21 security, correct?

22 MR. CHARLES GARY: Yes. We have hired

1 him.

2 MEMBER SHORT: Will he be working  
3 every day you are open?

4 MR. CHARLES GARY: No.

5 MEMBER SHORT: He will not be there?

6 MR. CHARLES GARY: No. We had -- what  
7 we did, you know, in the security plan, we  
8 trained -- we had a training program. They came  
9 in and trained all them. We have seven people in  
10 security.

11 MEMBER SHORT: Okay. Have you ever  
12 thought about having a special police officer  
13 there, SPO?

14 MS. ZAPATA: We have. The company  
15 that did the training, they are special -- the  
16 trainer is a special police officer and has a  
17 security company as well.

18 MEMBER SHORT: Okay.

19 MS. ZAPATA: And will act as backup if  
20 we have a problem with, you know, security, our  
21 in-house security. So we can supplement with his  
22 employees and he himself said that he would come

1 in.

2 MEMBER SHORT: Okay. That sounds  
3 great in theory. The reason why I'm asking these  
4 questions is if you had a special police officer  
5 who was on there, it might quell off some of the  
6 violence that has been taking place. Do you  
7 think?

8 MS. ZAPATA: Well, in all due respect,  
9 the violence that has taken place has not been a  
10 result of direct -- the violence that took place  
11 a year ago had no involvement whatsoever with the  
12 patrons of the establishment. This --

13 MEMBER SHORT: Well, I was speaking of  
14 this incident, what we are talking about today.

15 MS. ZAPATA: Okay. This recent --

16 MEMBER SHORT: It involved this  
17 security plan and not a year ago. And the reason  
18 why I'm asking these questions, forgive me if I'm  
19 getting up here, but the reason why I'm asking  
20 these questions is I do know if there is a police  
21 officer there or SPO there, then the likelihood  
22 of someone actually showing off in your club is

1 lessened.

2 And with the incidents of violence you  
3 have had, you might want to really consider that.  
4 I know I would if I were in business in your  
5 place.

6 MR. CHARLES GARY: We have considered  
7 the -- I understand what you're saying. We will  
8 take the police officer was retired after 25  
9 years. We will keep him on.

10 MEMBER SHORT: Will he be working  
11 there on a regular basis?

12 MR. CHARLES GARY: Yes.

13 MR. TYE GARY: Yes.

14 MS. ZAPATA: Yes.

15 MEMBER SHORT: So it won't be that he  
16 will be home and you will call him when something  
17 is going on?

18 MS. ZAPATA: No.

19 MEMBER SHORT: He will be there on-  
20 site?

21 MS. ZAPATA: He --

22 MR. CHARLES GARY: He -- we had a head

1 of security who is still on-board who is an  
2 assistant to him, but we felt as though we needed  
3 to -- it was right just to go ahead and make a  
4 change for the environment, for the folks to be  
5 able to see that we are making changes and that,  
6 you know, we are looking at the best interest for  
7 everyone's sake.

8 So we went ahead and made the security  
9 head change. My former head of security is still  
10 a backup on the system, so one of those two will  
11 be alternated for the most part, but the officer  
12 that we have just hired, the retired officer we  
13 hired, he is the head and he has been  
14 responsible. We had the training. He is aware  
15 that he has a large responsible and a large role  
16 and to plan and what we have him here for.

17 MEMBER SHORT: Okay. Now, that gets  
18 back to my main question again. Will one of  
19 those persons that you mentioned, either the  
20 person who did the training or the police officer  
21 that you have, will they be there while you are  
22 open?

1 MR. TYE GARY: Yes, sir.

2 MEMBER SHORT: And you will commit to  
3 that?

4 MR. TYE GARY: Yes, sir.

5 MEMBER SHORT: An armed police officer  
6 will be there?

7 MR. TYE GARY: I don't know if he is  
8 armed any more.

9 MEMBER RODRIGUEZ: He can't.

10 MEMBER SHORT: Okay. Well, I'll just  
11 -- the reason why I said that is because I do  
12 know most police officers do still carry their  
13 weapons.

14 MR. TYE GARY: I mean, I'm not sure if  
15 he is or not.

16 MEMBER SHORT: Okay.

17 MR. TYE GARY: I'm not sure about  
18 that.

19 MEMBER SHORT: Okay. All right.  
20 Well, okay. What I want to go to right now is  
21 the capacity. You said the capacity is 75?

22 MR. TYE GARY: 70.

1 MR. CHARLES GARY: 70.

2 MS. ZAPATA: 70.

3 MEMBER SHORT: And that is what is  
4 posted on your wall?

5 MR. TYE GARY: Yes.

6 MS. ZAPATA: Yes.

7 MEMBER SHORT: So that means you can't  
8 have any more than 75 people in there. That's  
9 the law if you have that posted on your wall.

10 MR. TYE GARY: Yes, sir.

11 MEMBER SHORT: Whether they are seated  
12 or standing, you can't have no more than 75  
13 there.

14 MR. CHARLES GARY: Yes, sir.

15 MEMBER SHORT: You understand that?

16 MR. TYE GARY: Yes, sir.

17 MEMBER SHORT: Okay. And then lastly,  
18 we were talking about the special events. You  
19 know, basically, when you have had problems in  
20 the past --

21 MR. TYE GARY: Yes, sir.

22 MEMBER SHORT: -- were these special

1 event nights when this occurred?

2 MR. TYE GARY: No.

3 MS. ZAPATA: No.

4 MEMBER SHORT: They weren't special --

5 MR. TYE GARY: This night was not a  
6 special event night. It wasn't even a lot of  
7 people there.

8 MEMBER SHORT: Did you have a  
9 capacity?

10 MR. CHARLES GARY: It was a slow  
11 night. We were closed. People were -- we were  
12 closed. It was cold.

13 MEMBER SHORT: Okay. Well, what was  
14 the largest number of people you had that  
15 particular day while you were in business?

16 MR. CHARLES GARY: That Saturday maybe  
17 30.

18 MEMBER SHORT: 30 people. So you  
19 weren't even half capacity?

20 MR. CHARLES GARY: No.

21 MEMBER SHORT: Okay. Well, again, I  
22 just feel that basically this is not the

1 Washington, D.C. that I'm happy with. And I can  
2 really say this also that as a Board Member and  
3 knowing what I know, Mr. Gray, over the years  
4 that we wish that you would get this place  
5 turned around. It's not good.

6 If you were a neighbor who lived  
7 across the street from your business, would you  
8 be happy with what is going on there?

9 ACTING CHAIRMAN ALBERTI: Okay. Mr.  
10 Short --

11 MEMBER SHORT: I'm just asking.

12 ACTING CHAIRMAN ALBERTI: -- I'm going  
13 to come back to you. You will have a chance to  
14 speak.

15 MEMBER SHORT: Can you answer that  
16 question?

17 ACTING CHAIRMAN ALBERTI: Please. And  
18 then I want to wrap it up.

19 MEMBER SHORT: No problem.

20 ACTING CHAIRMAN ALBERTI: I'm going to  
21 give you another chance to speak, but right now,  
22 I want to stay focused on clarifying --

1 MEMBER SHORT: I will.

2 ACTING CHAIRMAN ALBERTI: -- the items  
3 in the security plan and the Offer in Compromise  
4 and then we will come back for comments. So but  
5 go ahead and answer the question, please.

6 MEMBER SHORT: Okay. Good. Let me  
7 ask this question.

8 MR. CHARLES GARY: What was the  
9 question?

10 MEMBER SHORT: The question was if you  
11 were a neighbor across the street from your  
12 business in the community, would you be happy  
13 with what is going on at your club, at your  
14 business?

15 MR. CHARLES GARY: Yes.

16 MEMBER SHORT: You would be very happy  
17 with that?

18 MR. CHARLES GARY: I would be happy.  
19 I know people have changed. I -- things that  
20 seems to be the worst is not really the worst.  
21 Georgia Avenue has changed like all  
22 neighborhoods, you know. And people that live

1 across the street, I doubt if they have -- I  
2 haven't had any complaints from them. In fact,  
3 the Mount Pleasant Association when it was up  
4 there, they approved our plan, you know, they  
5 live there. I have numbers of neighbors that  
6 live there who express their feelings, you know.

7 And basically, I think that besides a  
8 few incidents, it's not a violent place.

9 ACTING CHAIRMAN ALBERTI: Okay. Thank  
10 you.

11 MS. ZAPATA: With all due respect,  
12 there are no residential homes across the street  
13 from Mr. Gary's establishment. There is --

14 MR. CHARLES GARY: There is an  
15 apartment building there.

16 MS. ZAPATA: -- it's -- oh, it's an  
17 apartment building?

18 MR. CHARLES GARY: Yes.

19 MS. ZAPATA: I apologize. It's an  
20 apartment building.

21 ACTING CHAIRMAN ALBERTI: Thank you  
22 very much. Okay. All right. So --

1 MS. ZAPATA: I have --

2 ACTING CHAIRMAN ALBERTI: Let's move  
3 on. All right. Thank you for your answer. I'm  
4 going to go to Mr. Jones first and then I'll come  
5 back to Mr. Rodriguez. Mr. Jones?

6 MEMBER JONES: Thank you, sir. Well,  
7 I received a copy of the security plan related  
8 to, that is being tied to the OIC. So just to  
9 make sure I'm clear, so I apologize for my  
10 tardiness and missed the very beginning. I'm  
11 assuming that this was read into the record and  
12 the security plan was part of the mechanism for  
13 compliance associated with the OIC terms. Is  
14 that a fair assessment?

15 MS. ZANIEL: It wasn't read into the  
16 record, but it was indicated that the security  
17 plan is part of the Offer in Compromise.

18 MEMBER JONES: Got it. Okay. Thank  
19 you.

20 ACTING CHAIRMAN ALBERTI: This was  
21 submitted to the Board and everyone has agreed  
22 that what was submitted to the Board is the plan.

1 MEMBER JONES: Fair enough.

2 ACTING CHAIRMAN ALBERTI: All right.

3 MEMBER JONES: All right. So I have  
4 a couple of questions, well, actually, a few  
5 questions related to the specifics of the  
6 security plan and how the intent is to affect the  
7 change and what that change is to be.

8 So if you go to Section 3, I think, of  
9 the security plan? And I noticed that one of the  
10 big questions I have, I think it has already been  
11 addressed, is related to how is a special event  
12 defined? So you have agreed that you are going  
13 to include as part of an amended security plan a  
14 detailed list of what a special event is and the  
15 projected either dates or time frames of said  
16 events. Correct?

17 MR. CHARLES GARY: Yes, sir.

18 MS. ZAPATA: Right.

19 MEMBER JONES: All right.

20 MS. ZANIEL: Could you tell me what  
21 page you are on, sir?

22 ACTING CHAIRMAN ALBERTI: Section 3 is

1 on page 2.

2 MEMBER JONES: 2.

3 ACTING CHAIRMAN ALBERTI: Page 2 of  
4 the security plan is what we are looking at.

5 MS. ZANIEL: Denial of entry?

6 MEMBER JONES: Yes.

7 MS. ZANIEL: Yes.

8 MEMBER JONES: So on Bullet 2, "At all  
9 times the establishment staff will deny entry to  
10 persons who are not properly dressed." What is  
11 the definition of a properly dressed individual?

12 MS. ZAPATA: No shoes.

13 MR. TYE GARY: No shirt.

14 MEMBER JONES: So if they have shoes  
15 and they have a shirt, then they are properly  
16 dressed?

17 MS. ZAPATA: They -- yes. And you  
18 can't come in an establishment -- in the summer  
19 time, people walk around with -- you know, you  
20 have people walking around that are not properly  
21 dressed and that is basically the definition. If  
22 you want --

1 MEMBER JONES: So --

2 MS. ZAPATA: -- us to thresh that out  
3 some more, we can.

4 MEMBER JONES: I'm just looking at it  
5 from the standpoint if I'm a security person that  
6 is working at your establishment, security person  
7 1 versus security person 2, how am I to have an  
8 unbiased perspective of what the definition of  
9 properly dressed is?

10 So if it's just a matter of being  
11 fully clothed and it doesn't matter what you look  
12 like in your clothes, it sounds like --

13 MR. CHARLES GARY: No.

14 MEMBER JONES: -- that sounds like  
15 that's acceptable. Well, I could have a -- not  
16 that I have any issues with hoodies, but I could  
17 have a black hoodie hood over my head with a  
18 bulge in my right pocket and that's properly  
19 dressed.

20 MR. TYE GARY: No, sir.

21 MEMBER JONES: So how am I going to  
22 define what properly dressed is? It's not very

1 clear to me. So how am I going to train someone  
2 to know what that looks like in an unbiased  
3 fashion?

4 MS. ZAPATA: Well, we will provide you  
5 with a definition of properly dressed.

6 MEMBER JONES: Okay.

7 MS. ZAPATA: To supplement that.

8 MEMBER JONES: Do you know what that  
9 is now? And I don't necessarily want you to  
10 speak to it, but -- and the reason why I'm  
11 concerned is you provided us training  
12 certificates of individuals who have been  
13 trained.

14 MR. TYE GARY: Yes.

15 MEMBER JONES: But obviously they  
16 haven't been trained on exactly what dress looks  
17 like if you don't have one here today to give to  
18 us and that's a point of concern for me.

19 MR. TYE GARY: Well, the security  
20 company that we have, they went over this thing.  
21 It took like at least two hours, maybe two and a  
22 half hours.

1           MEMBER JONES: Yes, so just all due  
2 respect, time-in-seat doesn't mean quality-of-  
3 service, right? So speak to -- if you have a  
4 definition of what properly dressed looks like  
5 right now, then I'll accept it and it's fine.  
6 But if you don't, then just recognize that's a  
7 hole that I see in terms of how this could be  
8 implemented clearly by your security staff if  
9 they have been trained.

10           MS. ZAPATA: I would like to provide  
11 you with a definition, but I would also like to  
12 be very careful in doing that definition, so as  
13 to -- so that it would be an appropriate  
14 definition. I just don't want to just throw out  
15 some words to you. I think it needs to be  
16 reflected upon, so that it will cover your  
17 concerns and be clear in what you are looking  
18 for.

19           MEMBER JONES: Fair enough. And  
20 that's fine. But by making that statement, you  
21 have confirmed to me that the security staff  
22 hasn't been trained on exactly what that

1 definition is if you are still formulating it.

2 MS. ZAPATA: Well, I think it means,  
3 as you said, many different things to many  
4 different people. And the main crux of the  
5 training was on crime scene, incident reports,  
6 de-escalating, those things that were  
7 specifically outlined in the OIC. And the  
8 properly dressed, I wasn't in on the training  
9 itself and I would like to make sure that since  
10 that is a concern of the Board, that we provide a  
11 clear definition for it.

12 And then we can explain that  
13 definition to the staff. I certainly am not  
14 going to give you a definition and we haven't  
15 gone over it with the staff to make sure that  
16 they are aware of what the definition is. As i  
17 said, we look generally towards properly dressed  
18 when you come to a club.

19 ACTING CHAIRMAN ALBERTI: Okay. I  
20 think you have answered the question.

21 MS. ZAPATA: Okay.

22 ACTING CHAIRMAN ALBERTI: I'm going to

1 -- we don't want to be here all morning. This is  
2 not a hearing.

3 MR. TYE GARY: For our security staff,  
4 they, like you said, are uniformed. You have to  
5 be not in a formal wardrobe, but you have to have  
6 -- you can't come in with a tank top or a  
7 sleeveless shirt. You have to -- definitely we  
8 always have provided where you have to come in  
9 exposure yourself.

10 ACTING CHAIRMAN ALBERTI: Okay. We're  
11 going to -- I mean, based on that, we potentially  
12 will ask for an update and we are going to wrap  
13 this up later, but one of the items we might have  
14 is that you have committed to updating the  
15 security plan with a definition of dress code.  
16 Continue, Mr. Jones?

17 MEMBER JONES: The last bullet on page  
18 2 speaks to "After 10:00 p.m. on Friday and  
19 Saturday, no one under 21 years of age will be  
20 admitted or allowed to remain in the  
21 establishment." So there is a process for  
22 removal of individuals that are under the age of

1 21?

2 MR. TYE GARY: Well, yes. They are  
3 already IDed before they come in. On a weekend  
4 basis, they are already IDed and we normally have  
5 either a hand stamp or a wristband to identify  
6 the party --

7 MEMBER JONES: Got it. Okay.

8 MR. TYE GARY: -- that would be under  
9 age coming into the establishment.

10 MEMBER JONES: All right. I just  
11 wanted clarification on how you identified  
12 someone that is already in the establishment as  
13 being --

14 MR. TYE GARY: We have 2,500  
15 wristbands of different colors and different  
16 forms.

17 MEMBER JONES: Okay. Okay.

18 ACTING CHAIRMAN ALBERTI: Mr.  
19 Rodriguez first and then you.

20 MEMBER JONES: There is a question I  
21 had related to the OIC as well as what seems to  
22 be pervasive in the security plan. It's just the

1 maintenance of a tape for 30 days of an incident.  
2 So it specifically notes under Security View,  
3 Section 3, Bullet 2, "The head of security will  
4 ensure that all incident reports are filed,  
5 ensure that the management preserves a video of  
6 the incident on tape and that the tape is  
7 maintained for 30 days."

8 Does that mean at the end of that 30  
9 days that that -- you are no longer beholden to  
10 keep that tape? Because I would expect that if  
11 you have an incident, that you keep that through  
12 perpetuity and that there is no reason to destroy  
13 a tape of an incident. But based on my reading  
14 of the security plan, I'm concerned about how I'm  
15 interpreting what is written.

16 Can you help clarify what the intent  
17 is there?

18 MR. TYE GARY: I believe with ADT,  
19 what they explained to us is that I believe the  
20 tapes only record for a certain amount of hours  
21 before they basically re -- I guess that's the  
22 way it was --

1                   MEMBER JONES: Rewrite over, right?  
2                   So you have a store limit of 30 days worth of  
3                   memory? Once you --

4                   MR. TYE GARY: Actually, you might be  
5                   able to get more than 30 days.

6                   MEMBER JONES: Okay.

7                   MR. TYE GARY: Especially because it  
8                   set -- we have it timed for when it is going to  
9                   be closed. It's only going to go off of sensors.  
10                  So it won't be running. We will be able to save  
11                  some more time, so even say we might be able to  
12                  get 45 days out of it. But it does rollover at a  
13                  certain point.

14                  But he also indicated in the training  
15                  that we had from them that any incident can be  
16                  focused in, spotlighted, highlighted, rewound by  
17                  two and saved of course. I'm not sure if that  
18                  wording was right. Let's say that we were just  
19                  missing the 30 days, because we would have to  
20                  provide any incident over to the authorities or  
21                  to the proper people to be maintained. It's just  
22                  that I think that that's why that was probably

1 put in for that. They were -- they will re --  
2 start circulating again after making 30 to 45  
3 days.

4 MEMBER JONES: All right. So there  
5 are several references in here to the fact that a  
6 tape of an incident will be kept for up to  
7 approximately 30 days. And that I'm concerned  
8 about that. I would like it to be clearly noted  
9 that any incident will be saved off and archived  
10 for --

11 MR. TYE GARY: Yes.

12 MEMBER JONES: -- an extended period  
13 of time beyond 30 days. Usually 30 days is  
14 limited to active video where there isn't any  
15 specific incident and you have the ability to  
16 recall that in the event that someone wants to  
17 look at it.

18 MR. TYE GARY: Exactly.

19 MEMBER JONES: But if you have an  
20 incident that is defined and you write an  
21 incident report, that should be something that  
22 should be archived.

1 MR. TYE GARY: I understand.

2 MEMBER JONES: In my opinion.

3 MR. TYE GARY: Yes, sir.

4 MEMBER JONES: Okay.

5 MS. ZAPATA: So when you say archived,  
6 do you mean in perpetuity or for a year?

7 MEMBER JONES: So if you ask me, I say  
8 through perpetuity as long as you are a licensed  
9 owner of this establishment, you should have it  
10 forever.

11 MS. ZAPATA: Okay.

12 MEMBER JONES: But that's just one  
13 lowly Board Member's opinion.

14 ACTING CHAIRMAN ALBERTI: This is --  
15 and what he is talking about is copying it to an  
16 external source.

17 MS. ZAPATA: If we have the --

18 ACTING CHAIRMAN ALBERTI: So then you  
19 can just put that up on the shelf.

20 MS. ZAPATA: We have that capability.

21 MR. TYE GARY: We have that capability  
22 already.

1                   ACTING CHAIRMAN ALBERTI: All right.  
2 All right. So --

3                   MS. ZANIEL: And I would just like to  
4 say, at this point, because the points that were  
5 made in the OIC and that the licensee has made in  
6 the security plan and so forth are entitled to a  
7 sensible interpretation and in a comprehensive  
8 way.

9                   What is contemplated if there is an  
10 incident that either MPD or ABRA has already  
11 investigated and will certainly have a copy of  
12 the tape. I mean, I hear your point and they can  
13 certainly archive it as well. But I think it  
14 contemplates if there were to be an incident,  
15 which we certainly hope not, it would be  
16 investigated in due time.

17                  MEMBER JONES: Okay. Thank you for  
18 that. Reimbursable detail under page 4, Section  
19 2. And this goes in conjunction with your  
20 special events activity. I just want to make  
21 sure that the -- this is truly through RDO and  
22 not the hiring of your separate police force or

1       whatever the case may be as I -- excuse me,  
2       separate security or a special security or  
3       special police. Is this truly an RDO program  
4       commitment under Bullet 2 of Item 2?

5                   MS. ZAPATA: Yes.

6                   MEMBER JONES: Okay. Are you familiar  
7       with the RDO program? And I don't necessarily  
8       need you to answer that. There are certain  
9       statements in this security plan that does not  
10      seem to comport with what is allowed within the  
11      RDO, so I would just ask that you check that and  
12      make sure that it is compliant with what is  
13      acceptable in terms of RDO before you sign up to  
14      it in the security plan and can't meet it.

15                  MS. ZAPATA: Thank you.

16                  MEMBER JONES: Yes, ma'am. I would --  
17      I am, as often pointed out to me, not an  
18      attorney. So perhaps my lack of being one has  
19      failed me in my ability to understand and  
20      interpret the very last bullet under Section 1  
21      under Intoxication.

22                  There are two sentences there that on

1 its surface appear to be potentially  
2 contradictory, but if whoever wrote it or whoever  
3 speaks to it or whoever has to implement it could  
4 explain how that is intended to be implemented,  
5 it would be greatly appreciated.

6 ACTING CHAIRMAN ALBERTI: Mr. Jones,  
7 what page are you on?

8 MEMBER JONES: I am on page 5.

9 ACTING CHAIRMAN ALBERTI: Okay. All  
10 right. Under the Intoxication section. Okay.

11 MEMBER JONES: Yes.

12 ACTING CHAIRMAN ALBERTI: All right.

13 MS. ZANIEL: You are referencing the  
14 very last bullet?

15 MEMBER JONES: The very, very last  
16 bullet. And it just speaks to the fact that a  
17 security company patrons to vehicles within 2 to  
18 3 blocks radius of the establishment, but it also  
19 notes that at no time can security leave the  
20 premises if it will jeopardize the safety and  
21 security of the establishment.

22 It seems if you have the minimal -- do

1 you have the number of security people that you  
2 need working at the establishment, that if any of  
3 them leave, that you are potentially creating an  
4 environment where you are jeopardizing the safety  
5 and security of the establishment.

6 So I'm trying to understand how does  
7 an individual who is working at your  
8 establishment and is trained, what are the --  
9 what is the clear line of delineation of when it  
10 makes sense to leave and when it doesn't?

11 For example, you only have five  
12 patrons in the establishment. Yes, it's safe to  
13 leave if I have six -- or three security people  
14 working here. How is that -- is that something  
15 that is made on the fly by the head of security?  
16 Who is making that decision?

17 MS. ZAPATA: First of all, let me just  
18 point out that it says security name. It's not a  
19 must. They do not have to accompany anybody to a  
20 vehicle.

21 MEMBER JONES: Understood.

22 MS. ZAPATA: They may in situations

1 where it will not jeopardize the safety of the --  
2 the primary reason that we put it that way was to  
3 ensure that the establishment had full coverage  
4 when there is a capacity crowd or when it was  
5 necessary and that that would be a judgment call  
6 for the head of security.

7 MEMBER JONES: Okay. The  
8 responsibility, the RA rests with the head of  
9 security.

10 MS. ZAPATA: Correct.

11 MEMBER JONES: The head of security is  
12 currently defined as we stand today?

13 MS. ZAPATA: We covered that earlier.

14 MEMBER JONES: Okay.

15 MS. ZAPATA: But we have retired --

16 MR. TYE GARY: Whom is retired.

17 MS. ZAPATA: -- Metropolitan Police  
18 Officer who has been retained to be the head of  
19 security and to be on the premises on evenings.

20 MEMBER JONES: Okay. And to piggyback  
21 off of Board Member Short's question, that person  
22 will be there any time that the establishment is

1 open and operating?

2 MS. ZAPATA: That person will be there  
3 primarily on the weekends.

4 MEMBER JONES: Okay. So that person  
5 will not be there to make that decision as to  
6 when it's safe or not safe other than the  
7 weekends?

8 MS. ZAPATA: The weekends and special  
9 events.

10 MR. TYE GARY: It's a restaurant for  
11 the most part. You know, we are --

12 MEMBER JONES: I'm very familiar with  
13 the establishment.

14 MR. TYE GARY: Yes, sir.

15 MS. ZAPATA: And therefore, during the  
16 week and this is in reference to the OIC in terms  
17 of when we beef up the security, it's a very  
18 small crowd in there during the week.

19 MEMBER JONES: So --

20 MS. ZAPATA: It's less than half  
21 capacity most evenings.

22 MEMBER JONES: -- I appreciate the

1 justification and rationale. I'm really just  
2 looking more, at this point, for clarification of  
3 understanding, right? And that will help make me  
4 -- help me make a decision as to whether or not  
5 I'm comfortable with accepting this going  
6 forward.

7 So I'm really not trying to dig into  
8 the rationale as much, so I apologize if it seems  
9 that way. I'm just trying to understand it.

10 MR. TYE GARY: Yes, sir.

11 MEMBER JONES: Under Section 2 there  
12 is page 5, Operation and Use. The very last to  
13 where it says "upon hire," is that OBE at this  
14 point or overcome by event? Excuse me. Page 5,  
15 Section 2.

16 MS. ZAPATA: Yes.

17 MEMBER JONES: Operation and Use.

18 MS. ZAPATA: And it -- they are --  
19 well, everyone in the establishment now has been  
20 trained. The managers have been trained to  
21 operate the video equipment.

22 MEMBER JONES: Okay.

1 MS. ZAPATA: But should we hire  
2 someone new --

3 MEMBER JONES: Got it. Okay.

4 MS. ZAPATA: -- they will be trained  
5 immediately upon hire. There will be no delay.  
6 The first day they work, they get training and  
7 learn how to operate the system.

8 MEMBER JONES: Got it. Understood.  
9 Under page 7 or on page 7 under Security  
10 Training, is there and in general, what are you  
11 doing to verify comprehension and understanding  
12 of the security plan in the desired way in which  
13 it is to be processed? I notice a lot of these  
14 checkpoints are, what I will call, submission  
15 checkpoints.

16 So you give them the security plan.  
17 They sign a document saying that they read it,  
18 but you have no feedback loop to verify that they  
19 actually have read it and are ready to perform  
20 against it. Is there any contemplation of that  
21 being in place that is not written to, but  
22 understood?

1 MS. ZAPATA: Well, actually, we had  
2 several people that are not in security that sat  
3 in on the security training that went through the  
4 training and with regards to this, Mr. Gary will  
5 be making sure that people have read this and  
6 understand it.

7 MEMBER JONES: And how will he be  
8 doing that? How will he be making sure that  
9 people read it and understand it?

10 MS. ZAPATA: By engaging them in  
11 conversation on various sections to ensure that  
12 they understand what to do in critical situations  
13 and not -- go over the 911 protocols, the  
14 incident --

15 MEMBER JONES: Okay. So part of my  
16 concern and why this is a red flag for me --

17 MS. ZAPATA: Yes.

18 MEMBER JONES: -- is part of the issue  
19 that I had in reading the report from  
20 Investigator Peru was that it was highlighted  
21 that certain people didn't call certain  
22 representatives of authority at the, what is "our

1 definition of the, defined appropriate time,  
2 which was in accordance with what was in your  
3 previously submitted security plan.

4 So the comprehension is the key point  
5 to ensure that you instill a different culture  
6 and that they will actually follow it versus what  
7 is just written here. And yes, here is a  
8 document, read it, okay, good we're good.

9 MR. TYE GARY: This training -- I  
10 apologize. I didn't mean to cut you off.

11 MEMBER JONES: No, that's fine.

12 MR. TYE GARY: This training was top.  
13 Well, obviously, for my sake, the most  
14 informative information, even things that I  
15 wasn't even certain of, training of the security  
16 staff and that most of my staff obtained that  
17 evening, it detailed and gave everybody a total  
18 complete understanding of what our responsibility  
19 is, how to preserve the crime scene, what to do  
20 in case of a bar altercation or anything that  
21 happens. The staff was very much taken by what  
22 we had learned from this.

1 MS. ZAPATA: And there is also a  
2 biannual update, I believe, in the security plan  
3 where people will be updated with their training.  
4 So we intend to make sure that everyone,  
5 personnel, all the personnel have a cursory  
6 understanding and definitely understand the  
7 security plan as written.

8 MEMBER JONES: Okay.

9 MS. ZAPATA: Particularly, those  
10 critical -- I mean, we broke down 911 as to what  
11 you say, how quickly you say it. And it is no  
12 longer go to a manager and report it. Everyone  
13 in the -- all personnel are required to call 911  
14 immediately, without hesitation and then go to a  
15 manager or go to security to report the incident,  
16 but to not wait.

17 MEMBER JONES: Okay. And that's a  
18 critical thing. Time is of the essence and we  
19 want everyone to just take your cell phone out,  
20 dial 911, say the right words so we get people  
21 here quickly if we need them.

22 MEMBER JONES: Okay. Thank you for

1 that. Speaking to that, on page 9, section --  
2 security Procedures, Section 1, Bullet 1. It  
3 says "All staff is responsible for reporting any  
4 incident that appears to require police or  
5 medical assistance." Is that -- it's very  
6 subject to interpretation. So how has it been  
7 trained so that the individuals know what should  
8 be -- as the establishment has defined as what  
9 appears to be an incident that should be  
10 reported?

11 MS. ZAPATA: If there is an argument,  
12 if there appears to be hostilities, I mean, you  
13 can walk in a room and know if there is somebody  
14 getting hostile with another person. We would  
15 rather err on the side of maybe not an incident  
16 that isn't going to escalate, but we would rather  
17 have someone there to control, a presence, so  
18 that there won't be a problem.

19 MR. TYE GARY: The training was very  
20 detailed. It gave every security, they even had  
21 representatives of their company there to show  
22 us. So not only when we went through the

1 training, they actually went and had show and  
2 tell. So they showed us how to attend to it, to  
3 make sure that if we see something going on,  
4 we've got to be able to prevent it.

5 Things can be stopped or prevented way  
6 before it even occurs.

7 MR. CHARLES GARY: That's right.

8 MR. TYE GARY: They informed us of  
9 those things, what to look for, body language, if  
10 a person doesn't sit down or they standing up  
11 looking hostile. There is a lot of things that  
12 this training emphasized to the security that we  
13 are definitely well-aware.

14 MEMBER JONES: So is this training  
15 something that we can get a copy of? The actual  
16 training brief? Do we have it?

17 MS. ZAPATA: It was based on --

18 ACTING CHAIRMAN ALBERTI: We do not  
19 have it.

20 MS. ZAPATA: -- our security plan.

21 MEMBER JONES: Excuse me?

22 MS. ZAPATA: It was based to cover all

1 of the areas in our security plan.

2 MEMBER JONES: Understood. But there  
3 have been many references to questions that I had  
4 related to the non-specific items in the security  
5 plan that you have referenced it was covered in  
6 the training.

7 But we didn't have the opportunity or  
8 the pleasure of participating in the training, so  
9 I'm just trying to see what are the training  
10 materials? What are they looking like? What is  
11 the syllabus look like? Just in any sense. We  
12 didn't -- we weren't there. None of our ABRA  
13 representatives were there and to be perfectly  
14 honest, Ms. Zapata, you weren't there. So where  
15 are the training materials --

16 MS. ZAPATA: Well --

17 MEMBER JONES: -- that kind of shows  
18 that that detail was covered and to what level?

19 MS. ZAPATA: -- the trainer provided  
20 me with an outline of the training that I matched  
21 up against our security plan. I asked that he  
22 make sure that the items in our security plan

1 were definitely covered in the training.

2 And at this juncture, all I have is  
3 his outline that he gave me to ensure that the  
4 items that we had discussed in the OIC and in the  
5 security plan would be covered and that the  
6 establishment would be trained on it. So I don't  
7 have anything other than that.

8 MEMBER JONES: Okay. So we don't have  
9 training materials available to us, correct?

10 MR. TYE GARY: We can ask for them.  
11 We can probably -- I can definitely get them for  
12 you.

13 MEMBER JONES: Okay.

14 MR. TYE GARY: We just didn't have  
15 them in time.

16 MEMBER JONES: All right. Fair  
17 enough. Section -- page 10, Section 3, Ejection  
18 Protocol. There is a reference to a gentleman by  
19 the name of Chris McGoey, I think?

20 MS. ZAPATA: Yes. And I put that in  
21 there because this is material from an article he  
22 wrote and that we felt -- I felt that this

1 information was important and that they should be  
2 trained on that, but, you know, I'm not going to  
3 plagiarize --

4 MEMBER JONES: Understood. So he did  
5 not come and train personally, correct?

6 MS. ZAPATA: No.

7 MEMBER JONES: This individual?

8 MS. ZAPATA: No.

9 MEMBER JONES: And was this training  
10 included as part of the training package, i.e.,  
11 the Ejection Protocol and this force continuum  
12 approach that you are referencing as being  
13 implemented and part of your security plan?

14 MS. ZAPATA: Yes.

15 MEMBER JONES: Because my next  
16 question is going to be describe to me what the  
17 force continuum looks like, because our  
18 understanding is that at least one individual  
19 here was trained on this.

20 MS. ZAPATA: Well, it's just a matter  
21 of being calm when you are dealing with someone.  
22 And --

1                   MEMBER JONES: So with all due  
2                   respect, I can read what is there. So what you  
3                   are telling me, you are reading me what is there.  
4                   I want to know what that training looks like.

5                   MS. ZAPATA: Well, I heard --

6                   MEMBER JONES: Because what you are  
7                   offering to us is that training took place,  
8                   right?

9                   MS. ZAPATA: -- they did a lot of  
10                  role-playing.

11                  MEMBER JONES: Are you familiar with  
12                  force continuum?

13                  MR. TYE GARY: What part are we on,  
14                  sir?

15                  MEMBER JONES: We're on page 10.

16                  MS. ZAPATA: Page 10.

17                  MEMBER JONES: Section 3, Ejection  
18                  Protocol.

19                  MR. TYE GARY: Okay.

20                  MEMBER JONES: So part of what you are  
21                  asserting to us is that everyone has been trained  
22                  as to the details on how to properly implement

1 your security plan.

2 MS. ZAPATA: I don't --

3 MEMBER JONES: And part of your  
4 security plan is how to eject patrons with this  
5 ejection protocol known as the force continuum.

6 MS. ZAPATA: I don't know that they  
7 used the word force continuum, but I do know that  
8 these -- the process was taught.

9 MEMBER JONES: And you know that how?

10 MS. ZAPATA: Because I talked to the  
11 trainer.

12 MEMBER JONES: And he told you that he  
13 would do it?

14 MS. ZAPATA: Yes. And based on what  
15 I have discussed with my clients, they had a  
16 thorough training in terms of what I went over  
17 with them and asked them certain questions.

18 MR. TYE GARY: What are you talking  
19 about?

20 MS. ZAPATA: It's right here.

21 MR. TYE GARY: What are you talking  
22 about?

1 MS. ZAPATA: Right here.

2 MEMBER JONES: Okay. Last question.

3 Page 11, Section 5, Control Holds and Restraints.

4 So that's page 11.

5 MS. ZAPATA: Yes.

6 MEMBER JONES: Section 5.

7 MS. ZAPATA: Yes.

8 MEMBER JONES: Control Holds and

9 Restraints.

10 MS. ZAPATA: Yes.

11 MEMBER JONES: I'll just be perfectly

12 candid, major red flag for me. So I need to

13 understand and know that each one of your people

14 that has an opportunity to have read the security

15 plan completely understands every aspect of what

16 is allowed, what is not allowed in terms of holds

17 and constraints, physical contact and interaction

18 with patrons.

19 MR. TYE GARY: Yes.

20 MEMBER JONES: Okay. And that is?

21 MR. TYE GARY: Through the training.

22 MEMBER JONES: Through the training.

1 MS. ZAPATA: The training.

2 MEMBER JONES: Okay.

3 MR. TYE GARY: The training, like I  
4 said it shows them and that was only if there was  
5 beyond -- force that was brought onto the  
6 security that wouldn't be able to be maintained.  
7 We don't -- they showed us the way to properly  
8 escort someone out, to actually kind of walk them  
9 out without using hands or touching them,  
10 agreeing with them, yes, sir, no, ma'am, yes,  
11 ma'am. We apologize. They went through the  
12 whole process of showing us the correct ways and  
13 the wrong way to approach somebody who is either  
14 about to be restrained -- I mean, about to be  
15 escorted out or asked to leave the premises.

16 MEMBER JONES: Okay. Thank you.  
17 Thank you, Mr. Chair. That's all I have.

18 ACTING CHAIRMAN ALBERTI: All right.  
19 Thank you, Mr. Jones. Mr. Rodriguez, do you have  
20 questions?

21 MEMBER RODRIGUEZ: Yes. Good morning.  
22 I want to refer you to page 11 under violent

1       altercations at the top of the security plan.

2                   ACTING CHAIRMAN ALBERTI:   Okay.   Okay.

3                   MEMBER RODRIGUEZ:   And I quote, "Where  
4       it appears the issue cannot be resolved easily,  
5       do everything you can to make the relevant people  
6       involved outside."   One of my concerns has been  
7       that sometimes something that begins inside, then  
8       is thrown outside and then that's where some  
9       serious things happen out there.

10                   And so it's not contained inside and  
11       you throw it out there.   So I want to be sure  
12       that you people are trained to understand that  
13       how are you going to control that?   In other  
14       words, if you have got a situation inside and  
15       over here at the bottom you say "if the parties  
16       do not calm down, contact MPD."

17                   Well, which are you going to do first?

18                   MR. TYE GARY:   If the issue is beyond  
19       something or it looks like it can get out hand,  
20       first of all, we are going to separate the  
21       parties.

22                   MEMBER RODRIGUEZ:   Right.

1           MR. TYE GARY: We were also training  
2 the security not to, like you said, have both  
3 parties removed at the same time. We would have  
4 removed the one patron who is either the most  
5 aggressive or whatever and remove them at least  
6 10 to 15 feet away from the premise. And then  
7 definitely give the police a call and let them  
8 know.

9           They also informed us that they didn't  
10 necessarily want us to make it a cry wolf  
11 situation to the authorities. So they wanted us  
12 to make sure that whenever we did anything, it  
13 was warranted and needed for something that we  
14 were trained on and noticed that there was  
15 something that could get out hand or if there  
16 were any violent altercations or anything that  
17 took place in the midst of that, i.e., a bottle  
18 being hit with somebody or someone being struck  
19 to where there is blood or anything coming out  
20 that way.

21           We also always had to take a report  
22 and call MPD first or the proper authorities if

1 somebody is having -- we have to call the medical  
2 ambulance or fire trucks or whatever. So we have  
3 to make those calls and a log and we put all  
4 those things in the report. Any incident is  
5 going to be logged and recorded. But we also are  
6 trying to remove one person out at one time and  
7 then also definitely make the decision to go  
8 ahead and call MPD and get somebody up there and  
9 let them know that somebody is being involved in  
10 a potentially violent altercation.

11 MEMBER RODRIGUEZ: Okay. Thank you.

12 ACTING CHAIRMAN ALBERTI: Thank you,  
13 Mr. Rodriguez. Mr. Silverstein?

14 MEMBER SILVERSTEIN: I apologize for  
15 not asking this earlier. Thank you for all the  
16 clarifications. You say that you will not allow  
17 anyone in the last hour, that's understood. But  
18 so frequently people will go to their car,  
19 realize hey, where are my car keys. Hey, I don't  
20 have my gloves, my hat. They left something in  
21 the place. That is a very frequent occasion  
22 especially in the winter.

1                   What happens if somebody leaves the  
2 place, comes and says hey, I left my credit card  
3 at the cash register or I left my -- how do you  
4 handle that?

5                   MR. TYE GARY: Security. The head of  
6 security or the person at the door will  
7 automatically stop and hold anyone up. First, we  
8 would definitely have to verify, the head of  
9 security would verify, hold the persons up, not  
10 let -- maybe let one of the other staff go back  
11 and investigate if there was something left,  
12 where it could have been left and we will go take  
13 care and look at that for them.

14                   Last resort, once -- they would  
15 definitely be subject to search again, if we were  
16 to let them back into the club.

17                   MEMBER SILVERSTEIN: But you could  
18 escort them back in and say this is where it is.  
19 Is this your glove? Is this your hat?

20                   MR. TYE GARY: And they are also  
21 subject to a security search. Absolutely, any  
22 time they leave the establishment.

1                   MEMBER SILVERSTEIN: I just needed  
2 that clarification. Thank you, sir.

3                   ACTING CHAIRMAN ALBERTI: Okay. Thank  
4 you. Any other Board questions? Mr. Short?

5                   MEMBER SHORT: Thank you for those  
6 answers. I feel a lot more comfortable now  
7 hearing that you are taking these steps. Thank  
8 you again.

9                   ACTING CHAIRMAN ALBERTI: Okay.

10                  MR. TYE GARY: Thank you.

11                  MEMBER SHORT: Thank you very much.

12                  ACTING CHAIRMAN ALBERTI: All right.  
13 All right. Thank you, everyone. I want to know  
14 from my Board Members if anyone -- I'm getting a  
15 signal that -- well, at least one Board Member  
16 wants to consult with our legal staff on what we  
17 have heard today.

18                  MEMBER SHORT: I would like to  
19 consult.

20                  ACTING CHAIRMAN ALBERTI: So we will  
21 adjourn briefly and come back.

22                  MS. ZAPATA: Could I just say one more

1 thing?

2 ACTING CHAIRMAN ALBERTI: Make it  
3 quick, please.

4 MS. ZAPATA: I will. I just wanted to  
5 let you know we have this book that will be at  
6 the front door that if we bar somebody, we -- the  
7 security will have access and also has certain  
8 information in it just for review. And this is  
9 the main booklet that has incident logs and all  
10 other reports that were a part of the security  
11 plan.

12 ACTING CHAIRMAN ALBERTI: Okay.  
13 Great.

14 MS. ZAPATA: Thank you.

15 ACTING CHAIRMAN ALBERTI: Okay. As a  
16 Member of the Alcoholic --

17 MS. ZAPATA: And a picture of the  
18 security shirt we will be using.

19 ACTING CHAIRMAN ALBERTI: All right.  
20 Thank you. You will submit all of that material?

21 MS. ZAPATA: Yes.

22 ACTING CHAIRMAN ALBERTI: Okay. Thank

1 you.

2 MEMBER JONES: But just along those  
3 lines, when do those shirts get in?

4 MS. ZAPATA: They are available now.  
5 We just were not -- we were trying -- we were  
6 going to pick up and bring it to you both. We  
7 are getting them today.

8 MEMBER JONES: Oh, you have them  
9 today.

10 MR. CHARLES GARY: We have them.

11 MR. TYE GARY: We have already put  
12 them -- we already know where to pick them up  
13 from, because we don't have to get them specially  
14 made. They are already on-site. We have every  
15 size shirt of every staff member who will be  
16 needing those shirts. We have them already on  
17 file. And as soon as we are able, no one will --  
18 we will not open without those security shirts  
19 being issued.

20 MEMBER JONES: All right. Thank you.

21 ACTING CHAIRMAN ALBERTI: That's  
22 correct.

1 MS. ZAPATA: We are well-aware of it.

2 ACTING CHAIRMAN ALBERTI: All right.

3 Please, for the sake of time.

4 As a Board Member of the Alcoholic  
5 Beverage Control Board for the District of  
6 Columbia and in accordance with Section 405 of  
7 the Open Meetings Amendment Act of 2010, I move  
8 that the ABC Board hold a closed meeting for the  
9 purpose of seeking legal advice from our counsel  
10 on Case No. 15-251-00007 for the reasons cited in  
11 Section 405(b)(13) of the Open Meetings Amendment  
12 Act of 2010.

13 Is there a second?

14 MEMBER SHORT: Second.

15 ACTING CHAIRMAN ALBERTI: All right.

16 Mr. Short seconded. I'll now take a roll call  
17 vote.

18 Mr. Brooks?

19 MEMBER BROOKS: I agree.

20 ACTING CHAIRMAN ALBERTI: Mr.

21 Rodriguez?

22 MEMBER RODRIGUEZ: I agree.

1                   ACTING CHAIRMAN ALBERTI: Mr. Jones?

2                   MEMBER JONES: I agree.

3                   ACTING CHAIRMAN ALBERTI: Mr. Short?

4                   MEMBER SHORT: I agree.

5                   ACTING CHAIRMAN ALBERTI: Mr.

6                   Silverstein?

7                   MEMBER SILVERSTEIN: I agree.

8                   ACTING CHAIRMAN ALBERTI: And I agree.

9                   That vote is unanimous.

10                   So as it appears the motion has  
11                   passed, I hereby give notice that the ABC Board  
12                   will hold a closed meeting in the ABC conference  
13                   room. We will be back shortly.

14                   MS. ZANIEL: Thank you.

15                   (Whereupon, the above-entitled matter  
16                   went off the record at 10:14 a.m. and resumed at  
17                   10:37 a.m.)

18                   ACTING CHAIRMAN ALBERTI: I think we  
19                   are all back. We have a quorum. And we are  
20                   ready to proceed.

21                   I have one request before we proceed  
22                   to the parties. If you would make sure your

1 mikes are on and pull them forward a little bit.  
2 We had a request from the court reporter who is  
3 having a little bit of difficulty hearing you, so  
4 let's make sure we are talking into the mikes.  
5 Thank you.

6 Okay. The Board has had a chance to  
7 discuss this Offer in Compromise. I will tell  
8 you personally I think, this goes for the rest of  
9 the Board, this is a very tough decision.

10 The events that led to the summary  
11 suspension are of great concern to us. I mean,  
12 obviously, they were because we felt that there  
13 was imminent danger and I think we are still  
14 concerned a bit. I'll just put it that way.

15 But I think we are willing to move  
16 forward. So but before we do, I think what we  
17 need is some clarity, well, on some documentation  
18 from -- that was referenced at this hearing and  
19 in the OIC and in the security plan.

20 The security plan references  
21 Attachments 1 through 9. Can the licensee  
22 provide those to the Board?

1 MS. ZAPATA: Yes. I --

2 ACTING CHAIRMAN ALBERTI: Okay. Just  
3 that's all I need to know.

4 MS. ZAPATA: Yes.

5 ACTING CHAIRMAN ALBERTI: You have the  
6 ability and --

7 MS. ZAPATA: We have them here.

8 ACTING CHAIRMAN ALBERTI: Okay. And  
9 can they be -- all right. Training materials, in  
10 addition to this outline that was mentioned, are  
11 there training materials? Were there training  
12 materials that accompanied the training?

13 MS. ZAPATA: I will contact Mr. Davis,  
14 the trainer.

15 ACTING CHAIRMAN ALBERTI: Okay.

16 MS. ZAPATA: And request that --

17 ACTING CHAIRMAN ALBERTI: We would  
18 like to see those, too. Okay.

19 MS. ZAPATA: Yes.

20 ACTING CHAIRMAN ALBERTI: We would  
21 like to see for clarity of what is being  
22 represented here, we would like to see a copy of

1 the video, just an example of the video that is  
2 produced by your system currently. So you can  
3 take a 10 minute clip of people walking around  
4 the establishment, download it onto an external  
5 device and provide that to us. Can that be done?

6 MS. ZAPATA: Yes.

7 MR. TYE GARY: Yes, sir.

8 ACTING CHAIRMAN ALBERTI: All right.

9 Great.

10 MR. TYE GARY: I thought we did that.

11 ACTING CHAIRMAN ALBERTI: We want you  
12 to do that for us.

13 MS. ZAPATA: Okay.

14 MR. TYE GARY: Okay.

15 ACTING CHAIRMAN ALBERTI: In the next  
16 few days.

17 MR. TYE GARY: Okay.

18 ACTING CHAIRMAN ALBERTI: And provide  
19 it for us.

20 MR. TYE GARY: Okay. Of how the  
21 actual cameras operate?

22 ACTING CHAIRMAN ALBERTI: You can

1 provide it on whatever external device you wish.

2 MR. TYE GARY: Yes.

3 ACTING CHAIRMAN ALBERTI: You spoke of  
4 you have a list of events that you traditionally  
5 have.

6 MS. ZAPATA: Yes.

7 MR. TYE GARY: Yes.

8 ACTING CHAIRMAN ALBERTI: So we would  
9 like a list of the special events that you are  
10 planning for the next year.

11 MR. TYE GARY: So schedules?

12 ACTING CHAIRMAN ALBERTI: We  
13 understand that there may be other special  
14 events.

15 MR. TYE GARY: Right. Because they  
16 have to request them.

17 ACTING CHAIRMAN ALBERTI: And we are  
18 relying on you to be honest about what those are,  
19 but you represented that you have some  
20 traditional special events and we would like to  
21 have a list of those, the dates and times for the  
22 upcoming year throughout the rest of this year, I

1 guess through January. Is that okay? Through  
2 December? Yes, right.

3 MS. ZAPATA: Through December, the end  
4 of December?

5 ACTING CHAIRMAN ALBERTI: Through the  
6 end of this year, yes.

7 MEMBER JONES: 12/31/2015.

8 MS. ZAPATA: Okay.

9 ACTING CHAIRMAN ALBERTI: Okay.

10 MR. TYE GARY: Okay.

11 ACTING CHAIRMAN ALBERTI: Now, the  
12 Board would like those, all those materials by  
13 March 6th. Is that doable?

14 MR. TYE GARY: Yes, sir.

15 ACTING CHAIRMAN ALBERTI: Okay. The  
16 other thing that we would like is since you have  
17 never done -- applied for RDO, we would like,  
18 prior to your first special event, evidence that  
19 you have applied, so you can show us the contract  
20 you have with MPD or the application. Evidence  
21 that you have applied and proof of --

22 MR. CHARLES GARY: Payment?

1                   ACTING CHAIRMAN ALBERTI: -- payment.  
2                   We would like that 15 days, at least, prior to  
3                   that first -- the first special event. Okay? Am  
4                   I missing anything, Board Members?

5                   MEMBER RODRIGUEZ: No.

6                   ACTING CHAIRMAN ALBERTI: Okay.  
7                   Great. So all right. So we have this Offer in  
8                   Compromise which has been presented to the Board  
9                   in the document and Ms. Zapata asked is your --  
10                  are you in agreement that what was submitted to  
11                  the Board in this document is the Offer in  
12                  Compromise, including the accompanying documents  
13                  and the security plan?

14                  MS. ZAPATA: Yes.

15                  ACTING CHAIRMAN ALBERTI: All right.  
16                  All right. Mr. Jones?

17                  MEMBER JONES: I'm not sure if you are  
18                  getting to this part or not, but the reference to  
19                  failure to comply with the submission of the  
20                  documents.

21                  ACTING CHAIRMAN ALBERTI: I'll mention  
22                  that now, but I was going to mention that later.

1 MEMBER JONES: That's fine.

2 ACTING CHAIRMAN ALBERTI: But I --

3 MEMBER JONES: I apologize.

4 ACTING CHAIRMAN ALBERTI: -- will be  
5 mentioning it in my motion that we have asked for  
6 many documents to be submitted by March 6th. All  
7 right? So -- and we have asked for an example of  
8 the RDO before your first special event. So if  
9 we don't have those documents in the time  
10 required, we will consider that noncompliance  
11 with the OIC and treat that -- and then possibly  
12 consider that an indication of imminent danger  
13 and we may consider reimposing suspension at that  
14 time. All right?

15 MS. ZAPATA: Understood.

16 ACTING CHAIRMAN ALBERTI: Understood?

17 MR. TYE GARY: Yes.

18 ACTING CHAIRMAN ALBERTI: And I'll  
19 make that clear in my motion. All right. Right  
20 now, I want to make sure so we are all in  
21 agreement that since it hasn't been read into the  
22 record that what is submitted, the documents

1 submitted, we are all in agreement that that is  
2 the OIC?

3 MS. ZAPATA: Yes.

4 ACTING CHAIRMAN ALBERTI: Okay.

5 Great. So your client has read the OIC. Do they  
6 understand the OIC? Do they understand  
7 everything I have said so far?

8 MS. ZAPATA: Yes.

9 ACTING CHAIRMAN ALBERTI: Okay. And  
10 does your client understand by accepting this  
11 Offer in Compromise he waives his right to appeal  
12 of our decision?

13 MS. ZAPATA: Yes.

14 ACTING CHAIRMAN ALBERTI: Okay. All  
15 right. All right. So my motion to the Board is  
16 as follows:

17 That we accept the Offer in Compromise  
18 with the caveat that the licensee will submit by  
19 March 6th the attachments referenced in the  
20 security plan that was submitted to us, the nine  
21 attachments.

22 Training materials, the detailed

1 training materials in addition to the outline  
2 that was referenced, the detailed training  
3 materials from the training that was conducted  
4 for the staff.

5 An example copy of video for the  
6 purpose of the Board being able to see the  
7 quality of the video that can be captured.

8 A list of the special events that are  
9 planned for the rest of this year through the end  
10 of December.

11 A commitment to provide the Board at  
12 least 15 days prior to the first special event  
13 evidence that RDO has been requested and proof of  
14 payment for that RDO.

15 MEMBER SILVERSTEIN: Second.

16 ACTING CHAIRMAN ALBERTI: Mr. Jones?

17 MEMBER JONES: Have you finished the  
18 motion?

19 ACTING CHAIRMAN ALBERTI: And the last  
20 part of -- well, not quite.

21 MEMBER JONES: Okay.

22 ACTING CHAIRMAN ALBERTI: All right.

1 We note that the lack of submission of all the  
2 documents we are asking for by March 6th or the  
3 lack of providing evidence of the RDO in a timely  
4 fashion will be considered noncompliance of this  
5 order, will signal our concerns of imminent  
6 danger and the Board will then consider whether  
7 or not to reimpose suspension if you are not in  
8 compliance with this order.

9 And the last piece of my motion is  
10 that we send this matter to the OAG for possible  
11 Show Cause proceedings.

12 MS. ZANIEL: It's in the OIC.

13 ACTING CHAIRMAN ALBERTI: Pardon?

14 MS. ZANIEL: It's in the OIC.

15 ACTING CHAIRMAN ALBERTI: It's in the  
16 OIC, yes.

17 MS. ZANIEL: Yes, sir.

18 ACTING CHAIRMAN ALBERTI: Okay.

19 Great.

20 MEMBER JONES: Yes.

21 ACTING CHAIRMAN ALBERTI: Very good.

22 So thank you for that, Ms. Zaniel. Mr. Jones?

1           MEMBER JONES:  If I may, I would like  
2           to offer a friendly amendment to that motion  
3           being the addition of one additional bullet item,  
4           which is the inclusion of the submission of an  
5           updated security plan reflecting the clarifying  
6           language to certain items that were discussed  
7           during the review of the OIC.

8           For example, a clear definition of  
9           dress code, etcetera.

10          MEMBER RODRIGUEZ:  Yes.

11          ACTING CHAIRMAN ALBERTI:  I will  
12          accept that as a friendly amendment.  Other Board  
13          Members want to, well, comment on that at all?  
14          It's okay?  Everyone is in agreement?

15          MEMBER RODRIGUEZ:  Sure.

16          ACTING CHAIRMAN ALBERTI:  Okay.  We  
17          will accept that as a friendly amendment.

18          So we had some discussions today.  So  
19          we would like to see an updated security plan.  
20          And actually, we would like to see that by March  
21          6th also.

22          MS. ZAPATA:  Okay.

1                   ACTING CHAIRMAN ALBERTI: All right.  
2                   As the date, so that is an amendment to the  
3                   motion. Do we --

4                   MS. ZANIEL: Before the vote, I would  
5                   like to consult counsel.

6                   ACTING CHAIRMAN ALBERTI: Well, first,  
7                   let's see if we have a second. Do we have a  
8                   second to my motion?

9                   MEMBER SHORT: Second.

10                  ACTING CHAIRMAN ALBERTI: Okay. Mr.  
11                  Short seconded my motion. Ms. Zaniel, please?  
12                  Okay.

13                  MS. ZANIEL: Thank you.

14                  ACTING CHAIRMAN ALBERTI: Okay. Are  
15                  we ready? Do we need more time? Okay. Okay.  
16                  Are you ready? Okay. So before I ask for a vote  
17                  of the Board, are there any questions, concerns  
18                  that you want to address?

19                  MS. ZANIEL: None from the Government.

20                  ACTING CHAIRMAN ALBERTI: Okay. I  
21                  mean, I ask that because there was some pause and  
22                  some discussion, so I just wanted to give the

1 opportunity.

2 MS. ZANIEL: Well, I wanted to make  
3 sure that they could comply with the Board's  
4 request.

5 ACTING CHAIRMAN ALBERTI: Well, I  
6 understand that.

7 MS. ZANIEL: Otherwise, it wouldn't  
8 make sense.

9 ACTING CHAIRMAN ALBERTI: And I wanted  
10 to make sure there was no questions regarding  
11 that.

12 MS. ZANIEL: No questions.

13 MS. ZAPATA: We do have one concern.

14 ACTING CHAIRMAN ALBERTI: Okay.

15 MS. ZAPATA: I do know because I spoke  
16 to Mr. Davis, who -- of Security Enforcement  
17 Consolidation, the trainer, and he also has a tax  
18 business, so I just need to make sure that I can  
19 make sure that he provides me with the materials  
20 in a timely fashion.

21 MR. TYE GARY: That's the only  
22 concern.

1           ACTING CHAIRMAN ALBERTI: Okay. So  
2 the Offer in Compromise is as I stated. I will  
3 tell you that we are a reasonable body if you  
4 communicate with us.

5           MR. TYE GARY: Yes.

6           MR. CHARLES GARY: All right.

7           ACTING CHAIRMAN ALBERTI: So --

8           MR. TYE GARY: Yes, sir.

9           ACTING CHAIRMAN ALBERTI: -- if Mr.  
10 Davis has got some legitimate reason why he can't  
11 get these materials to you, talk to our General  
12 Counsel. She will convey that message to us and  
13 we will then take that into account when we judge  
14 on March 6th whether you are in compliance or not.

15          MS. ZAPATA: Okay.

16          ACTING CHAIRMAN ALBERTI: All right?

17          MR. TYE GARY: Yes, sir.

18          MS. ZAPATA: Yes, thank you.

19          ACTING CHAIRMAN ALBERTI: Okay. But  
20 you -- we really would like to see it by then.  
21 Ms. Zaniel?

22          MS. ZANIEL: Do you have a signed OIC,

1 a licensee-signed OIC?

2 ACTING CHAIRMAN ALBERTI: No, we don't  
3 and actually --

4 MS. ZANIEL: Could we get that done,  
5 please?

6 ACTING CHAIRMAN ALBERTI: Okay. So  
7 all right. I was just reminded that we are going  
8 to issue a formal Board Order with --

9 MS. ZANIEL: Okay.

10 ACTING CHAIRMAN ALBERTI: -- this  
11 attached, but do we have a signed copy of this?

12 MS. ZANIEL: I think I brought a clean  
13 copy, so --

14 ACTING CHAIRMAN ALBERTI: Can we do  
15 that before we do the vote?

16 MS. ZANIEL: -- we have that --

17 ACTING CHAIRMAN ALBERTI: I kind of  
18 would like to just to make sure --

19 MS. ZAPATA: Certainly.

20 ACTING CHAIRMAN ALBERTI: -- that we  
21 have -- that every -- you know, we haven't read  
22 this into the record. So I think that that would

1 codify that we have a mutual understanding as to  
2 what the OIC is, if we have that signed before we  
3 take the vote.

4 Okay. Can we -- if that's not  
5 absolutely necessary, can we have an  
6 informational discussion later?

7 MS. ZANIEL: I have a clean copy I  
8 brought with me for this purpose.

9 ACTING CHAIRMAN ALBERTI: All right.

10 MS. ZANIEL: Or for whatever purpose  
11 it was needed.

12 ACTING CHAIRMAN ALBERTI: Okay. Would  
13 you return that to Ms. Zaniel, please?

14 MS. ZANIEL: Thank you. Mr. Alberti?

15 ACTING CHAIRMAN ALBERTI: Yes?

16 MS. ZANIEL: Zaniel.

17 ACTING CHAIRMAN ALBERTI: Zaniel. I'm  
18 sorry.

19 MS. ZANIEL: Just like Daniel.

20 ACTING CHAIRMAN ALBERTI: I know, I  
21 know. I know that. I'm sorry.

22 MS. ZANIEL: It's okay. I usually

1 just ignore it, but --

2 ACTING CHAIRMAN ALBERTI: You  
3 shouldn't. You shouldn't and my apologies.

4 MS. ZANIEL: Okay.

5 ACTING CHAIRMAN ALBERTI: So, Ms.  
6 Zaniel, we have a signed copy?

7 MS. ZANIEL: We do.

8 ACTING CHAIRMAN ALBERTI: Excellent.  
9 Okay.

10 MS. ZANIEL: And I'll tender it to the  
11 Board.

12 ACTING CHAIRMAN ALBERTI: Great. So  
13 Board Members, you have heard my motion on this  
14 Offer in Compromise.

15 All those in favor say aye.

16 ALL: Aye.

17 ACTING CHAIRMAN ALBERTI: All those  
18 opposed? The vote carries 6-0. The motion  
19 passes.

20 I think that concludes our business on  
21 this matter. Thank you all for coming.

22 MS. ZAPATA: Thank you.

1 MR. TYE GARY: Thank you all.

2 ACTING CHAIRMAN ALBERTI: Ms. Zaniel,  
3 thank you for all your work on this.

4 MS. ZANIEL: Thank you for hearing us  
5 this morning. We appreciate --

6 ACTING CHAIRMAN ALBERTI: Thank you.

7 MS. ZANIEL: -- the accommodation.

8 MS. ZAPATA: We certainly do.

9 MR. TYE GARY: Thank you. Yes, we do.

10 ACTING CHAIRMAN ALBERTI: Okay.

11 MS. ZAPATA: Okay.

12 ACTING CHAIRMAN ALBERTI: Oh, I'm  
13 sorry, the one thing that I didn't mention is  
14 that we are lifting the suspension. The most  
15 important thing, we are lifting the suspension as  
16 of now.

17 MS. ZANIEL: Thank you.

18 MS. ZAPATA: Thank you.

19 (Whereupon, the Summary Suspension  
20 Hearing in the above-entitled matter was  
21 concluded at 10:54 a.m.)

22

**A**

**a.m** 2:2 82:16,17 100:21  
**ABC** 81:8 82:11,12  
**ability** 52:15 55:19 84:6  
**able** 34:5 51:5,10,11  
 66:4 73:6 80:17 91:6  
**above-entitled** 82:15  
 100:20  
**ABRA** 1:22 4:19 10:10  
 54:10 67:12  
**absolutely** 77:21 98:5  
**accept** 46:5 90:17  
 93:12,17  
**acceptable** 30:16 44:15  
 55:13  
**accepting** 60:5 90:10  
**access** 79:7  
**accommodation** 100:7  
**accompanied** 84:12  
**accompany** 57:19  
**accompanying** 88:12  
**account** 96:13  
**act** 31:19 81:7,12  
**Acting** 1:17 2:3 3:10,13  
 4:3,9 6:8,12,14,17,20  
 7:1,5,9,19 8:1,4,7  
 9:13 10:6,11,17,21  
 11:6,13 12:4,9,13,16  
 13:1,4,9,14,17,22  
 14:4,8,10,19 15:5,19  
 16:1,5,8,11,16,20  
 20:3,6,9,21 21:2,7,11  
 21:16 22:7,13,16,19  
 23:3,6,16 24:2,5,18  
 25:6,18 28:1,5,10  
 38:9,12,17,20 39:2  
 40:9,21 41:2,20 42:2  
 42:22 43:3 47:19,22  
 48:10 49:18 53:14,18  
 54:1 56:6,9,12 66:18  
 73:18 74:2 76:12 78:3  
 78:9,12,20 79:2,12,15  
 79:19,22 80:21 81:2  
 81:15,20 82:1,3,5,8  
 82:18 84:2,5,8,15,17  
 84:20 85:8,11,15,18  
 85:22 86:3,8,12,17  
 87:5,9,11,15 88:1,6  
 88:15,21 89:2,4,16,18  
 90:4,9,14 91:16,19,22  
 92:13,15,18,21 93:11  
 93:16 94:1,6,10,14,20  
 95:5,9,14 96:1,7,9,16  
 96:19 97:2,6,10,14,17  
 97:20 98:9,12,15,17  
 98:20 99:2,5,8,12,17  
 100:2,6,10,12  
**active** 52:14

**activities** 30:12  
**activity** 54:20  
**actual** 11:18 66:15  
 85:21  
**addition** 84:10 91:1  
 93:3  
**additional** 24:13,16  
 93:3  
**address** 94:18  
**addressed** 42:11  
**addresses** 9:7  
**adjourn** 78:21  
**admitted** 6:6 48:20  
**admitting** 5:21  
**ADT** 50:18  
**advance** 25:17 27:18  
**advice** 81:9  
**affect** 42:6  
**age** 48:19,22 49:9  
**aggressive** 75:5  
**ago** 32:11,17  
**agree** 81:19,22 82:2,4,7  
 82:8  
**agreed** 41:21 42:12  
**agreeing** 73:10  
**agreement** 88:10 89:21  
 90:1 93:14  
**ahead** 24:21 25:14 34:3  
 34:8 39:5 76:8  
**Alberti** 1:17 2:3,14 3:10  
 3:13 4:3,9 6:8,12,14  
 6:17,20 7:1,5,9,19 8:1  
 8:4,7 9:13 10:6,11,17  
 10:21 11:6,13 12:4,9  
 12:13,16 13:1,4,9,14  
 13:17,22 14:4,8,10,19  
 15:5,19 16:1,5,8,11  
 16:16,20 20:3,6,9,21  
 21:2,7,11,16 22:7,13  
 22:16,19 23:3,6,16  
 24:2,5,18 25:6,18  
 28:1,5,10 38:9,12,17  
 38:20 39:2 40:9,21  
 41:2,20 42:2,22 43:3  
 47:19,22 48:10 49:18  
 53:14,18 54:1 56:6,9  
 56:12 66:18 73:18  
 74:2 76:12 78:3,9,12  
 78:20 79:2,12,15,19  
 79:22 80:21 81:2,15  
 81:20 82:1,3,5,8,18  
 84:2,5,8,15,17,20  
 85:8,11,15,18,22 86:3  
 86:8,12,17 87:5,9,11  
 87:15 88:1,6,15,21  
 89:2,4,16,18 90:4,9  
 90:14 91:16,19,22  
 92:13,15,18,21 93:11

93:16 94:1,6,10,14,20  
 95:5,9,14 96:1,7,9,16  
 96:19 97:2,6,10,14,17  
 97:20 98:9,12,14,15  
 98:17,20 99:2,5,8,12  
 99:17 100:2,6,10,12  
**Alcoholic** 1:2,13,13 2:5  
 79:16 81:4  
**alley** 17:17,21 18:8,11  
 18:12,13 19:14  
**alleyway** 17:8 18:21  
**allow** 76:16  
**allowed** 48:20 55:10  
 72:16,16  
**altercation** 5:16 63:20  
 76:10  
**altercations** 74:1 75:16  
**alternated** 34:11  
**altogether** 28:16  
**amazing** 30:9  
**ambulance** 76:2  
**amended** 42:13  
**amendment** 81:7,11  
 93:2,12,17 94:2  
**amount** 7:11 50:20  
**answer** 15:15 38:15  
 39:5 41:3 55:8  
**answered** 47:20  
**answers** 78:6  
**anticipating** 25:1  
**anticipation** 24:10  
**anybody** 11:8 57:19  
**anyway** 9:16 19:20  
 25:14  
**apartment** 29:17 40:15  
 40:17,20  
**apologies** 99:3  
**apologize** 40:19 41:9  
 60:8 63:10 73:11  
 76:14 89:3  
**appeal** 90:11  
**appear** 27:16 56:1  
**appears** 24:15,19 27:16  
 65:4,9,12 74:4 82:10  
**application** 87:20  
**applied** 87:17,19,21  
**appreciate** 59:22 100:5  
**appreciated** 56:5  
**approach** 69:12 73:13  
**appropriate** 4:21 46:13  
 63:1  
**approved** 40:4  
**approximately** 2:7 52:7  
**archive** 54:13  
**archived** 52:9,22 53:5  
**area** 11:2,3,8,17 12:6  
 13:7,19,19 17:14  
 18:22 19:6 25:10,16

**areas** 67:1  
**argument** 65:11  
**armed** 35:5,8  
**arrangements** 24:12  
**article** 68:21  
**asked** 9:9 67:21 71:17  
 73:15 88:9 89:5,7  
**asking** 32:3,18,19  
 38:11 76:15 92:2  
**aspect** 72:15  
**asserting** 70:21  
**assessment** 41:14  
**assistance** 65:5  
**assistant** 34:2  
**associated** 41:13  
**association** 28:22 29:1  
 29:11,19 40:3  
**assuming** 41:11  
**attached** 97:11  
**attachments** 83:21  
 90:19,21  
**attend** 66:2  
**attorney** 6:2 55:18  
**authorities** 51:20 75:11  
 75:22  
**authority** 62:22  
**automatically** 77:7  
**available** 7:17 68:9 80:4  
**Ave** 1:7  
**Avenue** 39:21  
**aware** 19:14 26:20  
 34:14 47:16  
**aye** 99:15,16

**B**

**back** 4:18 6:5 11:10,18  
 12:2,11,12,17 13:3,3  
 13:8 18:3,8,16 19:1  
 23:12 29:22 30:7,13  
 34:18 38:13 39:4 41:5  
 77:10,16,18 78:21  
 82:13,19  
**backup** 31:19 34:10  
**bad** 7:3 24:8,9  
**bags** 21:4,5,14  
**bar** 5:21 11:17,18 13:18  
 25:16 63:20 79:6  
**Barber** 29:8  
**based** 48:11 50:13  
 66:17,22 71:14  
**basically** 5:14 11:16  
 36:19 37:22 40:7  
 43:21 50:21  
**basis** 33:11 49:4  
**beauty** 29:16  
**beef** 59:17  
**beginning** 41:10  
**begins** 74:7

**behalf** 3:2,5  
**beholden** 50:9  
**believe** 4:6 8:9,12 9:5  
 14:11 19:11 20:15  
 21:21 50:18,19 64:2  
**believes** 7:16  
**best** 34:6  
**better** 21:21  
**Beverage** 1:2,13,13 2:5  
 81:5  
**beyond** 9:8 27:1 52:13  
 73:5 74:18  
**biannual** 64:2  
**big** 22:9 42:10  
**Bill** 1:6 2:20 3:5,7  
**bins** 17:18  
**Bison** 1:6 2:20 3:5,7  
**bit** 25:21 83:1,3,14  
**black** 44:17  
**blocks** 56:18  
**blood** 75:19  
**Board** 1:2,13 2:5,9,10  
 2:11,12,13 3:17 4:2,7  
 9:17 15:6 20:12 25:20  
 27:11 28:7 38:2 41:21  
 41:22 47:10 53:13  
 58:21 78:4,14,15 81:4  
 81:5,8 82:11 83:6,9  
 83:22 87:12 88:4,8,11  
 90:15 91:6,11 92:6  
 93:12 94:17 97:8  
 99:11,13  
**Board's** 28:4 95:3  
**body** 19:8 66:9 96:3  
**book** 79:5  
**booklet** 79:9  
**bottle** 75:17  
**bottom** 74:15  
**boy** 25:2  
**brief** 66:16  
**briefly** 10:1 78:21  
**bring** 80:6  
**broke** 64:10  
**Brooks** 1:17 2:10 15:7  
 15:8,13 16:13,18  
 81:18,19  
**brought** 73:5 97:12  
 98:8  
**building** 1:14 40:15,17  
 40:20  
**buildings** 29:18  
**built** 29:11  
**bulge** 44:18  
**bullet** 43:8 48:17 50:3  
 55:4,20 56:14,16 65:2  
 93:3  
**business** 2:16,17 19:18  
 28:14 29:1 33:4 37:15

38:7 39:12,14 95:18  
 99:20  
**businesses** 29:16  
 30:15

---

**C**

---

**C** 16:2  
**call** 5:14 22:21 33:16  
 58:5 61:14 62:21  
 64:13 75:7,22 76:1,8  
 81:16  
**calls** 76:3  
**calm** 69:21 74:16  
**camera** 9:21 11:1,3,5,9  
 11:15,19 12:5 14:5  
 17:2  
**cameras** 4:15,16,22  
 10:14,15,20 12:8 14:2  
 14:16 15:2 19:3 85:21  
**candid** 72:12  
**capability** 53:20,21  
**capacity** 22:1,4,6,12  
 23:17 24:15,16,19  
 27:13,17 35:21,21  
 37:9,19 58:4 59:21  
**capture** 11:5,8,17  
**captured** 91:7  
**captures** 11:11  
**car** 76:18,19  
**card** 77:2  
**care** 77:13  
**careful** 46:12  
**carries** 99:18  
**carry** 35:12  
**cars** 18:13,14 19:1  
**case** 1:8 2:18 17:19  
 55:1 63:20 81:10  
**cash** 77:3  
**category** 5:13  
**Cause** 92:11  
**caveat** 90:18  
**celebration** 25:15  
**cell** 64:19  
**certain** 25:11 50:20  
 51:13 55:8 62:21,21  
 63:15 71:17 79:7 93:6  
**certainly** 3:2 7:14 29:5  
 47:13 54:11,13,15  
 97:19 100:8  
**Certificate** 15:16  
**certificates** 45:12  
**Chair** 15:8 16:19 73:17  
**chairing** 2:14  
**Chairman** 1:17 2:3 3:10  
 3:13 4:3,9 6:8,12,14  
 6:17,20 7:1,5,9,19 8:1  
 8:4,7 9:13 10:6,11,17  
 10:21 11:6,13 12:4,9

12:13,16 13:1,4,9,14  
 13:17,22 14:4,8,10,19  
 15:5,19 16:1,5,8,11  
 16:16,20 20:3,6,9,21  
 21:2,7,11,16 22:7,13  
 22:16,19 23:3,6,16  
 24:2,5,18 25:6,18  
 28:1,5,10 38:9,12,17  
 38:20 39:2 40:9,21  
 41:2,20 42:2,22 43:3  
 47:19,22 48:10 49:18  
 53:14,18 54:1 56:6,9  
 56:12 66:18 73:18  
 74:2 76:12 78:3,9,12  
 78:20 79:2,12,15,19  
 79:22 80:21 81:2,15  
 81:20 82:1,3,5,8,18  
 84:2,5,8,15,17,20  
 85:8,11,15,18,22 86:3  
 86:8,12,17 87:5,9,11  
 87:15 88:1,6,15,21  
 89:2,4,16,18 90:4,9  
 90:14 91:16,19,22  
 92:13,15,18,21 93:11  
 93:16 94:1,6,10,14,20  
 95:5,9,14 96:1,7,9,16  
 96:19 97:2,6,10,14,17  
 97:20 98:9,12,15,17  
 98:20 99:2,5,8,12,17  
 100:2,6,10,12  
**Chairperson** 1:14  
**chance** 38:13,21 83:6  
**change** 34:4,9 42:7,7  
**changed** 39:19,21  
**changes** 34:5  
**charged** 26:15  
**Charles** 3:6,6 21:10  
 23:1,4,7 27:7,9 28:16  
 28:19,21 29:5,10,13  
 29:20 30:3,6,9,17,22  
 31:4,6 33:6,12,22  
 36:1,14 37:10,16,20  
 39:8,15,18 40:14,18  
 42:17 44:13 66:7  
 80:10 87:22 96:6  
**check** 55:11  
**checkpoints** 61:14,15  
**Chief** 1:9  
**Chip** 29:4,8  
**Chip's** 29:8  
**chomping** 25:21  
**Chris** 68:19  
**Christmas** 27:5,7  
**Chuck** 1:6 2:20 3:5,7  
**circulating** 52:2  
**cited** 81:10  
**clarification** 20:10  
 49:11 60:2 78:2

**clarifications** 76:16  
**clarify** 9:19 50:16  
**clarifying** 9:15 26:2  
 38:22 93:5  
**clarity** 9:18 83:17 84:21  
**clean** 97:12 98:7  
**clear** 7:6 15:4 18:16  
 41:9 45:1 46:17 47:11  
 57:9 89:19 93:8  
**clearly** 46:8 52:8  
**client** 8:5 90:5,10  
**clients** 71:15  
**clip** 85:3  
**closed** 26:7 37:11,12  
 51:9 81:8 82:12  
**closing** 5:22,22 6:7,16  
 6:18  
**Closure** 1:9  
**clothed** 44:11  
**clothes** 44:12  
**club** 11:10,11,16 22:11  
 32:22 39:13 47:18  
 77:16  
**coats** 21:15  
**code** 48:15 93:9  
**codify** 98:1  
**cold** 37:12  
**colors** 49:15  
**Columbia** 1:1 2:5 3:3  
 81:6  
**come** 6:5 10:3 23:12,13  
 31:22 38:13 39:4 41:4  
 43:18 47:18 48:6,8  
 49:3 69:5 78:21  
**comes** 77:2  
**comfortable** 60:5 78:6  
**coming** 11:11 14:12  
 23:10 25:12 49:9  
 75:19 99:21  
**command** 5:14  
**comment** 93:13  
**comments** 39:4  
**commit** 35:2  
**commitment** 55:4  
 91:11  
**committed** 48:14  
**communicate** 96:4  
**community** 30:11 39:12  
**company** 31:14,17  
 45:20 56:17 65:21  
**complaints** 40:2  
**complete** 63:18  
**completely** 18:2 72:15  
**compliance** 41:13 92:8  
 96:14  
**compliant** 55:12  
**comply** 88:19 95:3  
**comport** 55:10

**comprehension** 61:11  
63:4  
**comprehensive** 54:7  
**Compromise** 4:1,6,14  
5:20 7:12,20 8:8,12  
8:18 9:8,9 20:11 39:3  
41:17 83:7 88:8,12  
90:11,17 96:2 99:14  
**concern** 45:18 47:10  
62:16 83:11 95:13,22  
**concerned** 19:6 45:11  
50:14 52:7 83:14  
**concerns** 46:17 74:6  
92:5 94:17  
**concluded** 100:21  
**concludes** 99:20  
**conducted** 20:16 91:3  
**conference** 82:12  
**confirmed** 46:21  
**conjunction** 54:19  
**Consequently** 23:12  
**consider** 27:20 33:3  
89:10,12,13 92:6  
**considered** 17:19 33:6  
92:4  
**Consolidation** 95:17  
**constitutes** 2:16  
**constraints** 72:17  
**consult** 78:16,19 94:5  
**contact** 72:17 74:16  
84:13  
**contained** 74:10  
**contemplated** 54:9  
**contemplates** 54:14  
**contemplation** 61:20  
**contents** 8:10  
**continue** 3:17 11:15  
48:16  
**continuum** 69:11,17  
70:12 71:5,7  
**contract** 87:19  
**contradictory** 56:2  
**control** 1:2,13,13 2:5  
65:17 72:3,8 74:13  
81:5  
**conversation** 62:11  
**convey** 96:12  
**cook** 17:13  
**copy** 41:7 54:11 66:15  
84:22 91:5 97:11,13  
98:7 99:6  
**copying** 53:15  
**Corporation** 1:6 2:19  
**correct** 6:11,13,22 7:21  
14:17 15:1,10 17:11  
20:18 30:21 42:16  
58:10 68:9 69:5 73:12  
80:22

**counsel** 81:9 94:5  
96:12  
**count** 13:11  
**couple** 20:10 42:4  
**course** 51:17  
**court** 83:2  
**cover** 12:6 46:16 66:22  
**coverage** 14:12,15 19:3  
58:3  
**covered** 58:13 67:5,18  
68:1,5  
**creating** 57:3  
**credit** 77:2  
**crime** 47:5 63:19  
**critical** 62:12 64:10,18  
**crossing** 12:15,21  
**crowd** 22:2,6 23:17  
24:11,16,19 25:2  
27:17 58:4 59:18  
**crowded** 25:3  
**crowds** 22:12 24:15  
27:13  
**crowd** 22:5  
**crux** 47:4  
**cry** 75:10  
**CT** 1:7  
**culture** 63:5  
**currently** 58:12 85:2  
**cursor** 64:5  
**cut** 63:10

---

**D**


---

**D.C** 1:14 30:1,8 38:1  
**danger** 83:13 89:12  
92:6  
**Daniel** 98:19  
**date** 18:6 94:2  
**dates** 42:15 86:21  
**Davis** 84:13 95:16  
96:10  
**day** 23:17 31:3 37:15  
61:6  
**days** 50:1,7,9 51:2,5,12  
51:19 52:3,7,13,13  
85:16 88:2 91:12  
**de-escalating** 47:6  
**dealing** 69:21  
**December** 87:2,3,4  
91:10  
**decision** 57:16 59:5  
60:4 76:7 83:9 90:12  
**define** 24:6,7,7 44:22  
**defined** 42:12 52:20  
58:12 63:1 65:8  
**defines** 22:17  
**defining** 24:4  
**definitely** 48:7 64:6  
66:13 68:1,11 75:7

76:7 77:8,15  
**definition** 22:20 26:18  
43:11,21 44:8 45:5  
46:4,11,12,14 47:1,11  
47:13,14,16 48:15  
63:1 93:8  
**delay** 61:5  
**delineate** 27:19  
**delineation** 57:9  
**Denial** 43:5  
**deny** 43:9  
**describe** 69:16  
**desire** 8:11,13  
**desired** 61:12  
**destroy** 50:12  
**detail** 21:21,22 54:18  
67:18  
**detailed** 42:14 63:17  
65:20 90:22 91:2  
**details** 24:16 70:22  
**determines** 23:18  
**developed** 5:6  
**device** 85:5 86:1  
**dial** 64:20  
**dias** 28:8  
**different** 26:4 30:1 47:3  
47:4 49:15,15 63:5  
**difficulty** 83:3  
**dig** 60:7  
**direct** 23:7 32:10  
**directly** 2:12 18:8,12,13  
**discuss** 28:4 83:7  
**discussed** 68:4 71:15  
93:6  
**discussion** 6:1 94:22  
98:6  
**discussions** 93:18  
**District** 1:1 2:4 3:3 6:3  
7:16 29:14 81:5  
**doable** 87:13  
**Dobbins** 8:21  
**document** 8:10,10  
61:17 63:8 88:9,11  
**documentation** 83:17  
**documents** 88:12,20  
89:6,9,22 92:2  
**doing** 5:9,10 46:12  
61:11 62:8  
**Donald** 1:17 2:10  
**door** 11:2,12 12:2 13:8  
13:21 17:5,10,17,21  
18:3,8,13,21,22 19:9  
19:14 77:6 79:6  
**doubt** 40:1  
**download** 85:4  
**dress** 45:16 48:15 93:9  
**dressed** 43:10,11,16,21  
44:9,19,22 45:5 46:4

47:8,17  
**drive** 19:1  
**due** 32:8 40:11 46:1  
54:16 70:1  
**duty** 7:11 9:3

---

**E**


---

**earlier** 6:21 58:13 76:15  
**easily** 74:4  
**egress** 19:19  
**either** 34:19 42:15 49:5  
54:10 73:13 75:4  
**eject** 71:4  
**ejection** 68:17 69:11  
70:17 71:5  
**emergency** 12:2 13:8  
17:8,19,20,21  
**emphasis** 5:9  
**emphasized** 66:12  
**employees** 31:22  
**Enforcement** 95:16  
**engaging** 62:10  
**ensure** 7:18 8:14 50:4,5  
58:3 62:11 63:5 68:3  
**enter** 11:22  
**entertain** 9:11  
**entire** 12:6  
**entitled** 54:6  
**entrance** 4:18,18 17:17  
19:19  
**entry** 43:5,9  
**environment** 34:4 57:4  
**equipment** 60:21  
**err** 65:15  
**escalate** 65:16  
**escort** 73:8 77:18  
**escorted** 73:15  
**especially** 51:7 76:22  
**essence** 64:18  
**establishment** 4:16,21  
5:8 8:13 11:4,18,22  
12:3 13:16,19 15:10  
16:15 17:16 32:12  
40:13 43:9,18 44:6  
48:21 49:9,12 53:9  
56:18,21 57:2,5,8,12  
58:3,22 59:13 60:19  
65:8 68:6 77:22 85:4  
**etcetera** 93:9  
**Eve** 22:10 24:12 27:3  
**evening** 6:21 19:15  
63:17  
**evenings** 58:19 59:21  
**event** 21:18 22:17,21  
22:22 23:19,20,21  
24:6 25:1,10 26:3,4,6  
26:9,10,11,13,16,17  
27:1,2 37:1,6 42:11

42:14 52:16 60:14  
87:18 88:3 89:8 91:12  
**events** 20:19,20,22  
22:1,5,8,10 23:14  
24:14 27:12,20 36:18  
42:16 54:20 59:9  
83:10 86:4,9,14,20  
91:8  
**everybody** 26:20 63:17  
**everyone's** 34:7  
**evidence** 87:18,20  
91:13 92:3  
**exactly** 26:1 45:16  
46:22 52:18  
**example** 57:11 85:1  
89:7 91:5 93:8  
**examples** 26:13,22  
**excellent** 17:2 19:21  
99:8  
**excuse** 55:1 60:14  
66:21  
**excused** 20:8  
**exit** 4:18 12:2 13:8 17:3  
17:5,8,10,12,14,17,19  
17:21 19:8,19,19  
**expect** 22:6 50:10  
**expecting** 25:11  
**expense** 8:16  
**experience** 9:2  
**explain** 47:12 56:4  
**explained** 50:19  
**exposure** 48:9  
**express** 40:6  
**extended** 52:12  
**extensive** 8:15  
**exterior** 11:1,2,5 13:13  
14:2,5,6  
**external** 53:16 85:4  
86:1

---

**F**


---

**faces** 11:17 13:18  
**facing** 11:1 13:7,20  
**fact** 16:14 21:13 27:14  
40:2 52:5 56:16  
**failed** 55:19  
**failure** 88:19  
**fair** 41:14 42:1 46:19  
68:16  
**fairly** 15:9 26:21  
**familiar** 18:5 55:6 59:12  
70:11  
**family** 25:12  
**far** 2:9,12 90:7  
**fashion** 8:19 45:3 92:4  
95:20  
**favor** 99:15  
**February** 1:11 2:6 3:17

**feedback** 61:18  
**feel** 37:22 78:6  
**feelings** 40:6  
**feet** 75:6  
**felt** 34:2 68:22,22 83:12  
**fence** 18:10  
**file** 80:17  
**filed** 50:4  
**fine** 6:14 13:12,13 46:5  
46:20 63:11 89:1  
**finished** 91:17  
**fire** 76:2  
**first** 2:8,17 11:21 30:11  
41:4 49:19 57:17 61:6  
74:17,20 75:22 77:7  
87:18 88:3,3 89:8  
91:12 94:6  
**five** 2:15 57:11  
**fixed** 13:10  
**flag** 62:16 72:12  
**fly** 57:15  
**focused** 38:22 51:16  
**folks** 25:9 34:4  
**follow** 63:6  
**follows** 90:16  
**force** 54:22 69:11,17  
70:12 71:5,7 73:5  
**forever** 53:10  
**forgive** 14:1 32:18  
**formal** 48:5 97:8  
**former** 8:21 34:9  
**forms** 49:16  
**formulating** 47:1  
**forth** 54:6  
**forward** 4:6 10:4 11:10  
13:20 60:6 83:1,16  
**found** 4:20 10:2,18,19  
**four** 10:20 12:20 26:12  
26:22  
**frames** 42:15  
**frank** 24:8  
**fraternity** 26:8  
**frequent** 76:21  
**frequently** 76:18  
**Friday** 20:17 48:18  
**friendly** 93:2,12,17  
**friends** 23:14  
**front** 4:17 11:1,10,12,16  
11:21 12:11,12,18  
13:3,3 17:16 18:22  
19:4,5,9,19 79:6  
**full** 58:3  
**fully** 26:20 44:11  
**functions** 25:9  
**further** 25:19

---

**G**


---

**Gary** 3:6,6,8,8,12 9:1

21:10 23:1,4,7 25:8  
27:7,9 28:16,19,21  
29:5,10,13,20 30:3,6  
30:9,17,22 31:4,6  
33:6,12,13,22 35:1,4  
35:7,14,17,22 36:1,5  
36:10,14,16,21 37:2,5  
37:10,16,20 39:8,15  
39:18 40:14,18 42:17  
43:13 44:13,20 45:14  
45:19 48:3 49:2,8,14  
50:18 51:4,7 52:11,18  
53:1,3,21 58:16 59:10  
59:14 60:10 62:4 63:9  
63:12 65:19 66:7,8  
68:10,14 70:13,19  
71:18,21 72:19,21  
73:3 74:18 75:1 77:5  
77:20 78:10 80:10,11  
85:7,10,14,17,20 86:2  
86:7,11,15 87:10,14  
87:22 89:17 95:21  
96:5,6,8,17 100:1,9  
**Gary's** 40:13  
**general** 26:7 61:10  
96:11  
**generally** 47:17  
**gentleman** 68:18  
**Georgia** 1:7 39:21  
**getting** 8:18 32:19  
65:14 78:14 80:7  
88:18  
**give** 16:3,6,7 26:12,22  
38:21 45:17 47:14  
61:16 75:7 82:11  
94:22  
**glove** 77:19  
**gloves** 76:20  
**go** 6:4,5 17:9 18:3,8,9  
25:20 34:3 35:20 39:5  
41:4 42:8 51:9 62:13  
64:12,14,15 76:7,18  
77:10,12  
**goes** 18:5 54:19 83:8  
**going** 4:11 9:14,16  
14:13 21:3 24:7 25:7  
25:19 30:19 33:17  
38:8,12,20 39:13 41:4  
42:12 44:21 45:1  
47:14,22 48:11,12  
51:8,9 60:5 65:16  
66:3 69:2,16 74:13,17  
74:20 76:5 80:6 88:22  
97:7  
**good** 3:4,10,12 4:11  
15:6 16:21,22 28:13  
38:5 39:6 63:8,8  
73:21 92:21

**Government** 94:19  
**Gray** 28:13 38:3  
**great** 16:12 21:17 32:3  
79:13 83:11 85:9 88:7  
90:5 92:19 99:12  
**greatly** 56:5  
**grew** 23:10  
**guess** 5:20 17:18 50:21  
87:1  
**guide** 9:3

---

**H**


---

**half** 37:19 45:22 59:20  
**hand** 21:14 49:5 74:19  
75:15  
**handle** 77:4  
**hands** 73:9  
**happen** 7:4 74:9  
**happened** 25:3  
**happens** 23:18 24:9,9  
63:21 77:1  
**happy** 27:19 38:1,8  
39:12,16,18  
**hat** 76:20 77:19  
**head** 8:22 30:20 33:22  
34:9,9,13 44:17 50:3  
57:15 58:6,8,11,18  
77:5,8  
**hear** 8:11 9:22 28:14  
54:12  
**heard** 70:5 78:17 99:13  
**hearing** 1:7,13 2:19  
3:14,16,19 48:2 78:7  
83:3,18 100:4,20  
**hearings** 2:15  
**Hector** 1:19 2:11  
**help** 50:16 60:3,4  
**Herman** 1:18 28:7  
**hesitation** 64:14  
**hey** 76:19,19 77:2  
**highlight** 4:12 5:18 7:14  
7:16  
**highlighted** 51:16  
62:20  
**hire** 60:13 61:1,5  
**hired** 30:22 34:12,13  
**hiring** 54:22  
**historically** 22:11 24:14  
27:12  
**hit** 4:20 75:18  
**hold** 25:19 77:7,9 81:8  
82:12  
**holds** 72:3,8,16  
**hole** 46:7  
**home** 33:16  
**homecoming** 22:9  
23:12 24:11 27:1  
**homes** 40:12

**honest** 67:14 86:18  
**hood** 44:17  
**hoodie** 44:17  
**hoodies** 44:16  
**hope** 54:15  
**hopefully** 5:11  
**hostile** 65:14 66:11  
**hostilities** 65:12  
**hour** 5:22 6:15,18 7:10  
 76:17  
**hours** 45:21,22 50:20  
**Howard** 22:9 23:8,11  
 27:1

---

**I**


---

**i.e** 69:10 75:17  
**idea** 15:15 23:7  
**ideas** 26:4  
**IDed** 49:3,4  
**identified** 49:11  
**identify** 49:5  
**ignore** 99:1  
**images** 15:3  
**immediately** 61:5 64:14  
**imminent** 83:13 89:12  
 92:5  
**implement** 56:3 70:22  
**implemented** 46:8 56:4  
 69:13  
**important** 69:1 100:15  
**in-house** 31:21  
**incident** 5:15 19:7  
 32:14 47:5 50:1,4,6  
 50:11,13 51:15,20  
 52:6,9,15,20,21 54:10  
 54:14 62:14 64:15  
 65:4,9,15 76:4 79:9  
**incidents** 33:2 40:8  
**include** 7:15 27:13,18  
 42:13  
**included** 69:10  
**including** 88:12  
**inclusion** 93:4  
**increased** 7:11  
**indicated** 41:16 51:14  
**indication** 89:12  
**individual** 43:11 57:7  
 69:7,18  
**individuals** 45:12 48:22  
 65:7  
**information** 63:14 69:1  
 79:8  
**informational** 98:6  
**informative** 63:14  
**informed** 66:8 75:9  
**inside** 4:17 11:20 13:6  
 13:16 14:14 74:7,10  
 74:14

**inspection** 21:14  
**installation** 10:14  
**installed** 4:16 10:20  
**instill** 63:5  
**intend** 64:4  
**intended** 56:4  
**intent** 42:6 50:16  
**interaction** 72:17  
**interest** 34:6  
**interested** 19:4  
**interior** 12:5,8,21  
**interpret** 55:20  
**interpretation** 54:7 65:6  
**interpreting** 50:15  
**Intoxication** 55:21  
 56:10  
**introduce** 2:8 10:7  
**introductions** 2:22  
**investigate** 77:11  
**investigated** 54:11,16  
**Investigator** 1:22 4:19  
 9:21 10:1,2,3,5,9,9,12  
 10:16,19,22 11:7,14  
 12:7,10,14,19 13:2,5  
 13:12,15,18 14:3,6,9  
 14:17 15:1,7,9,11,17  
 16:22 17:4,7,11,15  
 18:1,11,18 19:11,22  
 20:4,5 62:20  
**involved** 30:4,11 32:16  
 74:6 76:9  
**involvement** 32:11  
**issue** 62:18 74:4,18  
 97:8  
**issued** 3:15 80:19  
**issues** 9:7 44:16  
**item** 55:4 93:3  
**items** 8:17 9:15,16 39:2  
 48:13 67:4,22 68:4  
 93:6

---

**J**


---

**JAMES** 1:19  
**January** 1:10 3:15 87:1  
**Jason** 1:22 10:9  
**jeopardize** 56:20 58:1  
**jeopardizing** 57:4  
**Jim** 2:12  
**joined** 28:8  
**Jones** 1:18 28:8,9 41:4  
 41:5,6,18 42:1,3,19  
 43:2,6,8,14 44:1,4,14  
 44:21 45:6,8,15 46:1  
 46:19 48:16,17 49:7  
 49:10,17,20 51:1,6  
 52:4,12,19 53:2,4,7  
 53:12 54:17 55:6,16  
 56:6,8,11,15 57:21

58:7,11,14,20 59:4,12  
 59:19,22 60:11,17,22  
 61:3,8 62:7,15,18  
 63:11 64:8,17,22  
 66:14,21 67:2,17 68:8  
 68:13,16 69:4,7,9,15  
 70:1,6,11,15,17,20  
 71:3,9,12 72:2,6,8,11  
 72:20,22 73:2,16,19  
 80:2,8,20 82:1,2 87:7  
 88:16,17 89:1,3 91:16  
 91:17,21 92:20,22  
 93:1  
**judge** 96:13  
**judgment** 58:5  
**July** 26:11 27:8  
**junction** 68:2  
**justification** 60:1

---

**K**


---

**keep** 33:9 50:10,11  
**kept** 17:18 52:6  
**key** 63:4  
**keys** 76:19  
**kids** 23:10  
**kind** 5:16 10:1 11:3,21  
 12:14 19:6 23:14 30:8  
 30:14,14 67:17 73:8  
 97:17  
**kinds** 22:10  
**kitchen** 11:20,21 12:1  
 12:17 13:6,7 17:3,6  
 17:10 18:2  
**know** 16:1 19:17 21:21  
 25:1 27:2 29:18 31:7  
 31:20 32:20 33:4 34:6  
 35:7,12 36:19 38:3  
 39:19,22 40:4,6 43:19  
 45:2,8 59:11 65:7,13  
 69:2 70:4 71:6,7,9  
 72:13 75:8 76:9 78:13  
 79:5 80:12 84:3 95:15  
 97:21 98:20,21,21  
**knowing** 38:3  
**known** 71:5

---

**L**


---

**lack** 55:18 92:1,3  
**language** 66:9 93:6  
**large** 24:11 25:11 34:15  
 34:15  
**larger** 16:15  
**largest** 37:14  
**lastly** 36:17  
**laundromat** 29:17  
**law** 5:16 18:5 36:9  
**laying** 19:8  
**leads** 17:8

---

**learn** 61:7  
**learned** 63:22  
**leave** 18:7 56:19 57:3  
 57:10,13 73:15 77:22  
**leaves** 6:9 77:1  
**led** 83:10  
**left** 2:12,13 76:20 77:2  
 77:3,11,12  
**legal** 78:16 81:9  
**legitimate** 96:10  
**lessened** 33:1  
**let's** 3:20 41:2 51:18  
 83:4 94:7  
**level** 15:12 67:18  
**License** 1:8 2:20  
**licensed** 53:8  
**licensee** 6:2 7:15,17  
 54:5 83:21 90:18  
**licensee-signed** 97:1  
**lies** 5:21  
**lifting** 100:14,15  
**lights** 15:3  
**likelihood** 32:21  
**limit** 51:2  
**limited** 52:14  
**line** 57:9  
**lines** 80:3  
**list** 27:12,14,18,19  
 42:14 86:4,9,21 91:8  
**little** 83:1,3  
**live** 39:22 40:5,6  
**lived** 38:6  
**located** 11:19  
**location** 28:15,18  
**log** 76:3  
**logged** 76:5  
**logs** 79:9  
**long** 53:8  
**longer** 50:9 64:12  
**look** 23:8,21 44:11  
 47:17 52:17 66:9  
 67:11 77:13  
**looking** 34:6 43:4 44:4  
 46:17 60:2 66:11  
 67:10  
**looks** 23:20 45:2,16  
 46:4 69:17 70:4 74:19  
**loop** 61:18  
**lose** 13:10  
**lot** 19:5 37:6 61:13  
 66:11 70:9 78:6  
**lounge** 1:6 2:20 3:5,7  
 13:19  
**low-light** 15:2  
**lowly** 53:13

---

**M**


---

**ma'am** 55:16 73:10,11

**main** 13:16 17:17 34:18  
 47:4 79:9  
**maintain** 8:13  
**maintained** 50:7 51:21  
 73:6  
**maintenance** 50:1  
**major** 72:12  
**making** 34:5 46:20 52:2  
 57:16 62:5,8  
**management** 50:5  
**manager** 64:12,15  
**managers** 60:20  
**manner** 9:4  
**March** 87:13 89:6 90:19  
 92:2 93:20 96:14  
**matched** 67:20  
**material** 68:21 79:20  
**materials** 67:10,15 68:9  
 84:9,11,12 87:12  
 90:22 91:1,3 95:19  
 96:11  
**matter** 1:5 44:10,11  
 69:20 82:15 92:10  
 99:21 100:20  
**matters** 3:21  
**Maureen** 1:21 3:2  
**McGoey** 68:19  
**mean** 21:4 22:19 23:19  
 24:3 26:20 35:14 46:2  
 48:11 50:8 53:6 54:12  
 63:10 64:10 65:12  
 73:14 83:11 94:21  
**means** 6:3 36:7 47:2  
**mechanism** 41:12  
**medical** 65:5 76:1  
**meet** 23:13 55:14  
**meeting** 1:3 2:4 81:8  
 82:12  
**Meetings** 81:7,11  
**member** 1:17,18,18,19  
 1:19 2:10,11,12,13  
 15:8,13 16:13,18,21  
 17:1,5,9,13,22 18:4  
 18:15 19:2,16 20:1  
 25:12,22 27:4,21 28:7  
 28:9,13,17,20 29:3,7  
 29:12,15,22 30:5,7,13  
 30:18 31:2,5,11,18  
 32:2,13,16 33:10,15  
 33:19 34:17 35:2,5,9  
 35:10,16,19 36:3,7,11  
 36:15,17,22 37:4,8,13  
 37:18,21 38:2,11,15  
 38:19 39:1,6,10,16  
 41:6,18 42:1,3,19  
 43:2,6,8,14 44:1,4,14  
 44:21 45:6,8,15 46:1  
 46:19 48:17 49:7,10

49:17,20 51:1,6 52:4  
 52:12,19 53:2,4,7,12  
 54:17 55:6,16 56:8,11  
 56:15 57:21 58:7,11  
 58:14,20,21 59:4,12  
 59:19,22 60:11,17,22  
 61:3,8 62:7,15,18  
 63:11 64:8,17,22  
 66:14,21 67:2,17 68:8  
 68:13,16 69:4,7,9,15  
 70:1,6,11,15,17,20  
 71:3,9,12 72:2,6,8,11  
 72:20,22 73:2,16,21  
 74:3,22 76:11,14  
 77:17 78:1,5,11,15,18  
 79:16 80:2,8,15,20  
 81:4,14,19,22 82:2,4  
 82:7 87:7 88:5,17  
 89:1,3 91:15,17,21  
 92:20 93:1,10,15 94:9  
**Member's** 53:13  
**members** 2:8,15 15:6  
 20:12 25:20 78:14  
 88:4 93:13 99:13  
**memory** 51:3  
**mention** 14:20 28:7  
 88:21,22 100:13  
**mentioned** 17:2 34:19  
 84:10  
**mentioning** 89:5  
**message** 96:12  
**met** 1:13  
**Metropolitan** 8:22  
 58:17  
**midst** 75:17  
**Mike** 1:18 2:13  
**mikes** 83:1,4  
**Miller** 1:15  
**minimal** 56:22  
**minute** 85:3  
**minutes** 6:7  
**missed** 41:10  
**missing** 13:11 51:19  
 88:4  
**MLK** 26:10  
**month** 25:13,17  
**months** 27:17  
**morning** 3:4,10,12  
 16:21,22 28:13 48:1  
 73:21 100:5  
**motion** 82:10 89:5,19  
 90:15 91:18 92:9 93:2  
 94:3,8,11 99:13,18  
**Mount** 40:3  
**move** 41:2 81:7 83:15  
**moving** 26:2  
**MPD** 30:20 54:10 74:16  
 75:22 76:8 87:20

**mutual** 98:1

---

**N**

---

**N.W** 1:14  
**name** 57:18 68:19  
**nature** 5:15  
**necessarily** 45:9 55:7  
 75:10  
**necessary** 58:5 98:5  
**need** 3:1 24:20 26:18  
 55:8 57:2 64:21 72:12  
 83:17 84:3 94:15  
 95:18  
**needed** 14:12 34:2  
 75:13 78:1 98:11  
**needing** 80:16  
**needs** 46:15  
**neighbor** 38:6 39:11  
**neighborhoods** 39:22  
**neighbors** 40:5  
**never** 87:17  
**new** 10:14,14 22:9  
 24:11 27:3 61:2  
**Nick** 1:17 2:14  
**night** 7:4 19:7 25:3,4  
 37:5,6,11  
**nights** 37:1  
**nine** 90:20  
**non-specific** 67:4  
**noncompliance** 89:10  
 92:4  
**normally** 18:16 25:8  
 49:4  
**note** 8:20 92:1  
**noted** 52:8  
**notes** 50:2 56:19  
**notice** 3:14 61:13 82:11  
**noticed** 42:9 75:14  
**notify** 24:22  
**notion** 21:18  
**number** 37:14 57:1  
**numbers** 40:5  
**NW** 1:7

---

**O**

---

**O** 16:2  
**OAG** 1:21 92:10  
**OBE** 60:13  
**obtained** 63:16  
**obviously** 17:20 45:15  
 63:13 83:12  
**occasion** 76:21  
**occupancy** 15:16 16:2  
**occupants** 15:21  
**occur** 5:10  
**occurred** 37:1  
**occurring** 5:12  
**occurs** 66:6

**offer** 4:1,5,13 5:20 7:12  
 7:20 8:8,12,18 9:8,9  
 20:11 39:3 41:17 83:7  
 88:7,11 90:11,17 93:2  
 96:2 99:14  
**offering** 70:7  
**officer** 8:22 31:12,16  
 32:4,21 33:8 34:11,12  
 34:20 35:5 58:18  
**officers** 19:13 24:13  
 35:12  
**oh** 12:16 14:4 25:2  
 40:16 80:8 100:12  
**OIC** 14:20 41:8,13 47:7  
 49:21 54:5 59:16 68:4  
 83:19 89:11 90:2,5,6  
 92:12,14,16 93:7  
 96:22 97:1 98:2  
**okay** 4:3 6:14 7:1,1,2,19  
 8:7 9:13,13 10:5,11  
 11:6,13 12:4,9,13  
 13:1,4,22 14:8,19  
 15:5,13 16:11,13,16  
 16:18 18:4,15 19:2  
 20:3 21:2,11,16 22:7  
 25:18 27:4,10,22 28:1  
 28:12 30:5,13,18  
 31:11,18 32:2,15  
 34:17 35:10,16,19,20  
 36:17 37:13,21 38:9  
 39:6 40:9,22 41:18  
 45:6 47:19,21 48:10  
 49:7,17,17 51:6 53:4  
 53:11 54:17 55:6 56:9  
 56:10 58:7,14,20 59:4  
 60:22 61:3 62:15 63:8  
 64:8,17,22 68:8,13  
 70:19 72:2,20 73:2,16  
 74:2,2 76:11 78:3,9  
 79:12,15,22 83:6 84:2  
 84:8,15,18 85:13,14  
 85:17,20 87:1,8,9,10  
 87:15 88:3,6 90:4,9  
 90:14 91:21 92:18  
 93:14,16,22 94:10,12  
 94:14,15,15,16,20  
 95:14 96:1,15,19 97:6  
 97:9 98:4,12,22 99:4  
 99:9 100:10,11  
**old** 23:14  
**on-board** 34:1  
**on-site** 80:14  
**once** 51:3 77:14  
**open** 18:12 31:3 34:22  
 59:1 80:18 81:7,11  
**operable** 19:10  
**operate** 8:11 60:21 61:7  
 85:21

**operating** 59:1  
**Operation** 60:12,17  
**opinion** 53:2,13  
**opportunity** 4:8 67:7  
 72:14 95:1  
**opposed** 99:18  
**order** 2:17 26:16 92:5,8  
 97:8  
**original** 5:8 18:19,21  
 19:12  
**originated** 19:5  
**outline** 67:20 68:3  
 84:10 91:1  
**outlined** 47:7  
**outside** 4:17 12:21  
 14:13 74:6,8  
**overcome** 60:14  
**owner** 3:7 53:9

---

**P**

---

**P-R-O-C-E-E-D-I-N-G-S**  
 2:1  
**p.m** 20:17 48:18  
**package** 69:10  
**page** 42:21 43:1,3  
 48:17 54:18 56:7,8  
 60:12,14 61:9,9 65:1  
 68:17 70:15,16 72:3,4  
 73:22  
**paragraph** 21:13  
**Pardon** 23:3 92:13  
**parking** 18:22  
**parks** 18:16  
**part** 29:18 34:11 41:12  
 41:17 42:13 59:11  
 62:15,18 69:10,13  
 70:13,20 71:3 79:10  
 88:18 91:20  
**participating** 67:8  
**particular** 37:15  
**Particularly** 64:9  
**parties** 2:21 3:22 25:9  
 74:15,21 75:3 82:22  
**party** 22:10 25:11,15  
 26:8 27:6,15 49:6  
**pass** 18:2,14  
**passed** 82:11  
**passes** 99:19  
**pat-downs** 20:16 21:3  
**patio** 11:3,8  
**patron** 75:4  
**patrons** 8:14 32:12  
 56:17 57:12 71:4  
 72:18  
**pause** 94:21  
**payment** 87:22 88:1  
 91:14  
**people** 11:11 23:8,13

31:9 36:8 37:7,11,14  
 37:18 39:19,22 43:19  
 43:20 47:4 51:21 57:1  
 57:13 62:2,5,9,21  
 64:3,20 72:13 74:5,12  
 76:18 85:3  
**perfectly** 67:13 72:11  
**perform** 61:19  
**period** 30:1 52:12  
**perpetuity** 50:12 53:6,8  
**person** 30:20 34:20  
 44:5,6,7 58:21 59:2,4  
 65:14 66:10 76:6 77:6  
**personally** 69:5 83:8  
**personnel** 7:11 8:21 9:3  
 9:5 64:5,5,13  
**persons** 34:19 43:10  
 77:9  
**perspective** 44:8  
**Peru** 1:22 10:3,5,9,10  
 10:16,19,22 11:7,14  
 12:7,10,14,19 13:2,5  
 13:12,15,18 14:3,6,9  
 14:17 15:1,11,17  
 16:21,22 17:4,7,11,15  
 18:1,11,18 19:11,22  
 20:5 62:20  
**pervasive** 49:22  
**phone** 64:19  
**photo** 18:20  
**physical** 72:17  
**pick** 80:6,12  
**picture** 79:17  
**piece** 92:9  
**piggyback** 58:20  
**place** 7:18 26:6,15 30:2  
 30:11 32:6,9,10 33:5  
 38:4 40:8 61:21 70:7  
 75:17 76:21 77:2  
**places** 4:20  
**plagiarize** 69:3  
**plan** 5:6,8,19 9:6 20:11  
 20:15 27:14 31:7  
 32:17 34:16 39:3 40:4  
 41:7,12,17,22 42:6,9  
 42:13 43:4 48:15  
 49:22 50:14 54:6 55:9  
 55:14 61:12,16 63:3  
 64:2,7 66:20 67:1,5  
 67:21,22 68:5 69:13  
 71:1,4 72:15 74:1  
 79:11 83:19,20 88:13  
 90:20 93:5,19  
**planned** 91:9  
**planning** 4:15 86:10  
**Pleasant** 40:3  
**please** 2:22 4:4 10:4,7  
 38:17 39:5 79:3 81:3

94:11 97:5 98:13  
**pleasure** 67:8  
**pocket** 44:18  
**point** 45:18 51:13 54:4  
 54:12 57:18 60:2,14  
 63:4  
**pointed** 55:17  
**pointing** 21:17  
**points** 54:4  
**police** 1:9 8:22 19:7,13  
 31:12,16 32:4,20 33:8  
 34:20 35:5,12 54:22  
 55:3 58:17 65:4 75:7  
**pop** 25:14  
**pop-up** 25:15  
**possible** 92:10  
**possibly** 3:19 89:11  
**posted** 36:4,9  
**potentially** 48:11 56:1  
 57:3 76:10  
**preliminary** 3:20  
**premise** 75:6  
**premises** 56:20 58:19  
 73:15  
**prepare** 22:15  
**prepared** 15:15  
**presence** 65:17  
**PRESENT** 1:16,20  
**presented** 9:19,19 88:8  
**preserve** 63:19  
**preserves** 50:5  
**president** 28:22 29:10  
**presiding** 1:15  
**pretty** 19:2 24:8  
**prevent** 5:11,13 66:4  
**prevented** 66:5  
**previously** 63:3  
**primarily** 59:3  
**primary** 58:2  
**prior** 6:7,15,18 87:18  
 88:2 91:12  
**private** 27:15  
**probably** 51:22 68:11  
**problem** 31:20 38:19  
 65:18  
**problems** 19:5 36:19  
**Procedures** 65:2  
**proceed** 4:4 28:6 82:20  
 82:21  
**proceedings** 92:11  
**process** 48:21 71:8  
 73:12  
**processed** 61:13  
**produced** 85:2  
**professional** 9:4  
**program** 31:8 55:3,7  
**prohibition** 6:3  
**projected** 42:15

**proof** 87:21 91:13  
**proper** 51:21 75:22  
**properly** 43:10,11,15  
 43:20 44:9,18,22 45:5  
 46:4 47:8,17 70:22  
 73:7  
**proprietor** 3:9  
**protocol** 68:18 69:11  
 70:18 71:5  
**protocols** 62:13  
**provide** 27:11 45:4  
 46:10 47:10 51:20  
 83:22 85:5,18 86:1  
 91:11  
**provided** 45:11 48:8  
 67:19  
**provides** 95:19  
**providing** 92:3  
**pub** 30:14  
**public** 26:7  
**pull** 83:1  
**purchased** 5:3  
**purpose** 7:6 81:9 91:6  
 98:8,10  
**purses** 21:5  
**put** 15:14 22:4 24:17  
 52:1 53:19 58:2 68:20  
 76:3 80:11 83:14  
**putting** 26:5

---

**Q**

---

**quality** 14:21 91:7  
**quality-of** 46:2  
**quell** 32:5  
**question** 30:19 34:18  
 38:16 39:5,7,9,10  
 47:20 49:20 58:21  
 69:16 72:2  
**questions** 9:11,14,18  
 15:6 20:10,13 25:19  
 26:1 28:11 32:4,18,20  
 42:4,5,10 67:3 71:17  
 73:20 78:4 94:17  
 95:10,12  
**quick** 79:3  
**quickly** 64:11,21  
**quirem** 24:20  
**quite** 91:20  
**quorum** 2:16 82:19  
**quote** 74:3

---

**R**

---

**RA** 58:8  
**radius** 56:18  
**Raenelle** 3:4  
**raised** 9:7  
**ran** 29:15  
**rationale** 60:1,8

**RDO** 23:18 24:21 25:4,4  
 54:21 55:3,7,11,13  
 87:17 89:8 91:13,14  
 92:3  
**read** 4:12 8:2 41:11,15  
 61:17,19 62:5,9 63:8  
 70:2 72:14 89:21 90:5  
 97:21  
**reading** 50:13 62:19  
 70:3  
**readmitted** 6:10  
**ready** 61:19 82:20  
 94:15,16  
**realize** 76:19  
**really** 15:3 24:8 33:3  
 38:2 39:20 60:1,7  
 96:20  
**rear** 11:17 12:1 13:10  
 13:19 17:3,12,17,21  
 18:7 19:8,14,18  
**reason** 32:3,17,19  
 35:11 45:10 50:12  
 58:2 96:10  
**reasonable** 96:3  
**reasons** 81:10  
**recall** 15:17 52:16  
**received** 41:7  
**recognize** 46:6  
**recommend** 4:1  
**record** 26:5 41:11,16  
 50:20 82:16 89:22  
 97:22  
**recorded** 76:5  
**red** 62:16 72:12  
**Reeves** 1:14  
**refer** 73:22  
**reference** 59:16 68:18  
 88:18  
**referenced** 67:5 83:18  
 90:19 91:2  
**references** 52:5 67:3  
 83:20  
**referencing** 56:13  
 69:12  
**reflect** 8:10  
**reflected** 46:16  
**reflecting** 93:5  
**reflects** 8:12  
**regarding** 2:19 95:10  
**regards** 62:4  
**register** 77:3  
**regular** 33:11  
**regularly** 2:4  
**reimbursable** 21:20,22  
 54:18  
**reimpose** 92:7  
**reimposing** 89:13  
**related** 41:7 42:5,11

49:21 67:4  
**relates** 21:20  
**relevant** 74:5  
**relying** 86:18  
**remain** 48:20  
**remember** 29:3  
**remind** 24:20  
**reminded** 97:7  
**removal** 48:22  
**remove** 75:5 76:6  
**removed** 75:3,4  
**repeat** 3:1  
**report** 17:2 18:19,21  
 19:12,21 20:7 52:21  
 62:19 64:12,15 75:21  
 76:4  
**reported** 65:10  
**reporter** 83:2  
**reporting** 65:3  
**reports** 47:5 50:4 79:10  
**representatives** 62:22  
 65:21 67:13  
**represented** 84:22  
 86:19  
**request** 82:21 83:2  
 84:16 86:16 95:4  
**requested** 91:13  
**require** 65:4  
**required** 8:17 64:13  
 89:10  
**reservation** 27:16  
**reserve** 25:13,16  
**reserves** 26:6  
**reserving** 25:9  
**residential** 40:12  
**resolved** 74:4  
**resort** 77:14  
**respect** 5:4 20:14 32:8  
 40:11 46:2 70:2  
**responsibility** 58:8  
 63:18  
**responsible** 34:14,15  
 65:3  
**rest** 9:3 83:8 86:22 91:9  
**restaurant** 59:10  
**restrained** 73:14  
**Restraints** 72:3,9  
**rests** 58:8  
**result** 32:10  
**resumed** 82:16  
**Retailer** 1:7  
**retained** 58:18  
**retired** 33:8 34:12 58:15  
 58:16  
**return** 98:13  
**review** 79:8 93:7  
**reviewed** 8:5 9:21  
 10:13

**rewound** 51:16  
**Rewrite** 51:1  
**right** 2:9,11 5:10 6:5,19  
 7:8 9:15 13:14,17  
 14:10,11 16:18 18:15  
 21:18 25:19 28:6  
 30:17 34:3 35:19,20  
 38:21 40:22 41:3 42:2  
 42:3,18,19 44:18 46:3  
 46:5 49:10 51:1,18  
 52:4 54:1,2 56:10,12  
 60:3 64:20 66:7 68:16  
 70:8 71:20 72:1 73:18  
 74:22 78:12,13 79:19  
 80:20 81:2,15 84:9  
 85:8 86:15 87:2 88:7  
 88:15,16 89:7,14,19  
 89:19 90:11,15,15  
 91:22 94:1 96:6,16  
 97:7 98:9  
**Rodriguez** 1:19 2:11  
 35:9 41:5 49:19 73:19  
 73:21 74:3,22 76:11  
 76:13 81:21,22 88:5  
 93:10,15  
**role** 34:15  
**role-playing** 70:10  
**roll** 81:16  
**rollover** 51:12  
**room** 1:14 16:15 65:13  
 82:13  
**roster** 8:21  
**run** 30:15  
**running** 30:14 51:10  
**Ruthanne** 1:15

---

**S**

---

**safe** 7:18 8:13 57:12  
 59:6,6  
**safety** 8:14 56:20 57:4  
 58:1  
**sake** 34:7 63:13 81:3  
**sat** 62:2  
**satisfactory** 4:20  
**Saturday** 20:17 37:16  
 48:19  
**save** 51:10  
**saved** 51:17 52:9  
**saw** 19:3  
**saying** 26:5,9 33:7  
 61:17  
**says** 16:8 20:15 21:14  
 21:22 22:3 57:18  
 60:13 65:3 77:2  
**scene** 47:5 63:19  
**scheduled** 2:4  
**schedules** 86:11  
**school** 23:11

**search** 77:15,21  
**searched** 21:4,5  
**seated** 2:21 15:22  
 36:11  
**seats** 16:9  
**second** 21:3 81:13,14  
 91:15 94:7,8,9  
**seconded** 81:16 94:11  
**section** 42:8,22 50:3  
 54:18 55:20 56:10  
 60:11,15 65:1,2 68:17  
 68:17 70:17 72:3,6  
 81:6,11  
**sections** 62:11  
**securing** 8:17  
**security** 5:6,8,19 7:11  
 9:1,3,6 20:11,15  
 27:13 30:21 31:7,10  
 31:17,20,21 32:17  
 34:1,8,9 39:3 41:7,12  
 41:16 42:6,9,13 43:4  
 44:5,6,7 45:19 46:8  
 46:21 48:3,15 49:22  
 50:2,3,14 54:6 55:2,2  
 55:9,14 56:17,19,21  
 57:1,5,13,15,18 58:6  
 58:9,11,19 59:17 61:9  
 61:12,16 62:2,3 63:3  
 63:15 64:2,7,15 65:2  
 65:20 66:12,20 67:1,4  
 67:21,22 68:5 69:13  
 71:1,4 72:14 73:6  
 74:1 75:2 77:5,6,9,21  
 79:7,10,18 80:18  
 83:19,20 88:13 90:20  
 93:5,19 95:16  
**see** 2:21 3:20 4:8 9:17  
 14:12 20:12 23:14  
 34:5 46:7 66:3 67:9  
 84:18,21,22 91:6  
 93:19,20 94:7 96:20  
**seeking** 81:9  
**seen** 29:9  
**send** 92:10  
**sense** 57:10 67:11 95:8  
**sensible** 54:7  
**sensors** 51:9  
**sentences** 55:22  
**separate** 54:22 55:2  
 74:20  
**serious** 74:9  
**service** 46:3  
**set** 51:8  
**setup** 10:14  
**seven** 27:17 31:9  
**shelf** 53:19  
**shirt** 43:13,15 48:7  
 79:18 80:15

**shirts** 80:3,16,18  
**shoes** 43:12,14  
**shooting** 11:9,15,22  
 12:11,12,17 13:2,7,20  
**shoots** 11:2,20  
**shop** 29:8,16  
**Short** 1:19 2:12 16:20  
 16:21 17:1,5,9,13,22  
 18:4,15 19:2,16 20:1  
 28:11,13,17,20 29:3,7  
 29:12,15,22 30:5,7,13  
 30:18 31:2,5,11,18  
 32:2,13,16 33:10,15  
 33:19 34:17 35:2,5,10  
 35:16,19 36:3,7,11,15  
 36:17,22 37:4,8,13,18  
 37:21 38:10,11,15,19  
 39:1,6,10,16 78:4,5  
 78:11,18 81:14,16  
 82:3,4 94:9,11  
**Short's** 58:21  
**shortly** 82:13  
**show** 65:21 66:1 87:19  
 92:11  
**showed** 66:2 73:7  
**showing** 32:22 73:12  
**shows** 11:3 67:17 73:4  
**side** 65:15  
**sign** 55:13 61:17  
**signal** 78:15 92:5  
**signed** 96:22 97:11  
 98:2 99:6  
**significant** 5:19  
**Silverstein** 1:18 2:13  
 25:21,22 27:4,21  
 76:13,14 77:17 78:1  
 82:6,7 91:15  
**sir** 10:16 12:20 14:7,9  
 15:11,12 16:22 17:12  
 18:18 19:22 20:5 28:9  
 35:1,4 36:10,14,16,21  
 41:6 42:17,21 44:20  
 53:3 59:14 60:10  
 70:14 73:10 78:2 85:7  
 87:14 92:17 96:8,17  
**sit** 10:7 66:10  
**site** 33:20  
**situation** 74:14 75:11  
**situations** 57:22 62:12  
**six** 57:13  
**size** 80:15  
**sleeveless** 48:7  
**slow** 37:10  
**small** 15:9 59:18  
**smoke** 6:4  
**somebody** 65:13 73:13  
 75:18 76:1,8,9 77:1  
 79:6

**son** 3:8  
**soon** 80:17  
**sorry** 13:11 98:18,21  
 100:13  
**sort** 10:18  
**sought** 9:1  
**sounds** 19:16 32:2  
 44:12,14  
**source** 53:16  
**space** 25:16  
**speak** 8:8 23:1,4 38:14  
 38:21 45:10 46:3  
**speaking** 32:13 65:1  
**speaks** 48:18 56:3,16  
**special** 20:19,20,21  
 21:18 22:1,5,17,21,22  
 23:19,20,21 24:6  
 25:10 26:3,4,9,10,11  
 26:13,16,17 27:1,2,12  
 27:20 31:12,15,16  
 32:4 36:18,22 37:4,6  
 42:11,14 54:20 55:2,3  
 59:8 86:9,13,20 87:18  
 88:3 89:8 91:8,12  
**specially** 80:13  
**specific** 26:12 52:15  
**specifically** 22:3 47:7  
 50:2  
**specifics** 42:5  
**SPO** 31:13 32:21  
**spoke** 14:1 86:3 95:15  
**spot** 15:14  
**spotlighted** 51:16  
**staff** 5:1 43:9 46:8,21  
 47:13,15 48:3 63:16  
 63:16,21 65:3 77:10  
 78:16 80:15 91:4  
**staffing** 24:13  
**stage** 4:15  
**stamp** 49:5  
**stand** 58:12  
**standing** 36:12 66:10  
**standpoint** 44:5  
**start** 52:2  
**stated** 96:2  
**statement** 46:20  
**statements** 55:9  
**stay** 38:22  
**stays** 18:16  
**steps** 78:7  
**stop** 77:7  
**stopped** 66:5  
**store** 51:2  
**strange** 19:17  
**street** 1:14 28:22 29:2,9  
 29:11 38:7 39:11 40:1  
 40:12  
**struck** 75:18

**subject** 65:6 77:15,21  
**submission** 61:14  
 88:19 92:1 93:4  
**submit** 79:20 90:18  
**submitted** 41:21,22  
 63:3 88:10 89:6,22  
 90:1,20  
**substantial** 8:16 9:2  
**sufficient** 12:6 14:11,15  
 14:22  
**Suite** 1:14  
**summarize** 10:1,18  
**summary** 1:6 2:18 3:14  
 3:15,16,18 83:10  
 100:19  
**summer** 43:18  
**supplement** 31:21 45:7  
**sure** 18:19 23:6 26:18  
 30:3 35:14,17 41:9  
 47:9,15 51:17 54:21  
 55:12 62:5,8 64:4  
 66:3 67:22 74:11  
 75:12 82:22 83:4  
 88:17 89:20 93:15  
 95:3,10,18,19 97:18  
**surface** 56:1  
**suspension** 1:7 2:19  
 3:14,15,16,18 83:11  
 89:13 92:7 100:14,15  
 100:19  
**syllabus** 67:11  
**system** 9:22 34:10 61:7  
 85:2

---

**T**

---

**t/a** 1:6 2:19  
**take** 28:3 33:8 64:19  
 75:21 77:12 81:16  
 85:3 96:13 98:3  
**taken** 32:9 63:21  
**talk** 96:11  
**talked** 71:10  
**talking** 23:15 32:14  
 36:18 53:15 71:18,21  
 83:4  
**tank** 48:6  
**tape** 50:1,6,6,10,13  
 52:6 54:12  
**tapes** 50:20  
**tardiness** 41:10  
**taught** 71:8  
**tax** 95:17  
**teeth** 5:7  
**tell** 22:2 42:20 66:2 83:7  
 96:3  
**telling** 70:3  
**tend** 7:4  
**tender** 99:10

**terms** 23:2,5 41:13 46:7  
 55:13 59:16 71:16  
 72:16  
**thank** 7:9 10:12,12 15:8  
 16:12,16,19 17:1  
 19:20,22 20:3 21:11  
 21:17 28:9 40:9,21  
 41:3,6,18 54:17 55:15  
 64:22 73:16,17,19  
 76:11,12,15 78:2,3,5  
 78:7,10,11,13 79:14  
 79:20,22 80:20 82:14  
 83:5 92:22 94:13  
 96:18 98:14 99:21,22  
 100:1,3,4,6,9,17,18  
**theory** 32:3  
**thing** 5:18 45:20 64:18  
 79:1 87:16 100:13,15  
**things** 4:12,14 5:10,11  
 5:17 7:4,13,17 25:13  
 39:19 47:3,6 63:14  
 66:5,9,11 74:9 76:4  
**think** 3:19 5:3,19 9:20  
 14:20 19:12 24:21  
 26:1,17 28:10 32:7  
 40:7 42:8,10 46:15  
 47:2,20 51:22 54:13  
 68:19 82:18 83:8,13  
 83:15,16 97:12,22  
 99:20  
**thinking** 7:3  
**Thomas** 29:4,8,12  
**thorough** 6:1 71:16  
**thought** 14:1 29:9  
 31:12 85:10  
**three** 26:12 57:13  
**thresh** 44:2  
**throw** 46:14 74:11  
**thrown** 74:8  
**tied** 41:8  
**tight** 9:6  
**time** 2:6 3:18 5:22 9:12  
 20:2 24:22 25:14 28:4  
 30:1 42:15 43:19  
 51:11 52:13 54:16  
 56:19 58:22 63:1  
 64:18 68:15 75:3 76:6  
 77:22 81:3 89:9,14  
 94:15  
**time-in-seat** 46:2  
**timed** 51:8  
**timely** 8:19 92:3 95:20  
**times** 43:9 86:21  
**today** 2:6,9,17 32:14  
 45:17 58:12 78:17  
 80:7,9 93:18  
**today's** 2:14  
**told** 19:15 71:12

**top** 48:6 63:12 74:1  
**total** 10:20 12:20 16:2  
 63:17  
**touching** 73:9  
**tough** 83:9  
**town** 25:12  
**traditional** 86:20  
**traditionally** 86:4  
**train** 45:1 69:5  
**trained** 31:8,9 45:13,16  
 46:9,22 57:8 60:20,20  
 61:4 65:7 68:6 69:2  
 69:19 70:21 74:12  
 75:14  
**trainer** 31:16 67:19  
 71:11 84:14 95:17  
**training** 5:1,4 8:18 31:8  
 31:15 34:14,20 45:11  
 47:5,8 51:14 61:6,10  
 62:3,4 63:9,12,15  
 64:3 65:19 66:1,12,14  
 66:16 67:6,8,9,15,20  
 68:1,9 69:9,10 70:4,7  
 71:16 72:21,22 73:1,3  
 75:1 84:9,11,11,12  
 90:22 91:1,2,3  
**transpiring** 14:14  
**trash** 17:18  
**treat** 26:21 89:11  
**trucks** 76:2  
**truly** 54:21 55:3  
**truncated** 3:19  
**try** 7:18  
**trying** 28:4 57:6 60:7,9  
 67:9 76:6 80:5  
**turn** 7:14 9:17 20:12  
**turned** 38:5  
**two** 9:16 12:7,21 13:16  
 14:1 34:10 45:21,21  
 51:17 55:22  
**Tye** 3:8,8,12 25:8 33:13  
 35:1,4,7,14,17,22  
 36:5,10,16,21 37:2,5  
 43:13 44:20 45:14,19  
 48:3 49:2,8,14 50:18  
 51:4,7 52:11,18 53:1  
 53:3,21 58:16 59:10  
 59:14 60:10 63:9,12  
 65:19 66:8 68:10,14  
 70:13,19 71:18,21  
 72:19,21 73:3 74:18  
 75:1 77:5,20 78:10  
 80:11 85:7,10,14,17  
 85:20 86:2,7,11,15  
 87:10,14 89:17 95:21  
 96:5,8,17 100:1,9

---

**U**


---

**unanimous** 82:9  
**unbiased** 44:8 45:2  
**understand** 6:9 7:2,5  
 10:13 14:13 15:9  
 26:14,19,19 28:6 33:7  
 36:15 53:1 55:19 57:6  
 60:9 62:6,9,12 64:6  
 72:13 74:12 86:13  
 90:6,6,10 95:6  
**understanding** 25:7  
 60:3 61:11 63:18 64:6  
 69:18 98:1  
**understands** 72:15  
**understood** 57:21 61:8  
 61:22 67:2 69:4 76:17  
 89:15,16  
**uniformed** 48:4  
**University** 23:8  
**upcoming** 86:22  
**update** 48:12 64:2  
**updated** 64:3 93:5,19  
**updating** 48:14  
**Use** 60:12,17  
**usually** 23:13 52:13  
 98:22

---

**V**


---

**various** 62:11  
**vehicle** 57:20  
**vehicles** 56:17  
**verify** 61:11,18 77:8,9  
**versus** 44:7 63:6  
**video** 14:21 50:5 52:14  
 60:21 85:1,1 91:5,7  
**view** 14:21 50:2  
**viewed** 4:19  
**views** 14:18  
**violate** 5:15  
**violating** 26:16  
**violation** 5:17  
**violence** 5:17 32:6,9,10  
 33:2  
**violent** 40:8 73:22  
 75:16 76:10  
**vote** 81:17 82:9 94:4,16  
 97:15 98:3 99:18  
**voted** 3:17

---

**W**


---

**wait** 64:16  
**waives** 90:11  
**walk** 11:9 12:19 13:15  
 43:19 65:13 73:8  
**walking** 11:4,5 43:20  
 85:3  
**wall** 36:4,9  
**wand** 5:3 20:14,15  
**wanding** 21:19

**wands** 20:16  
**want** 8:8 15:14 26:14  
 28:3,7 33:3 35:20  
 38:18,22 43:22 45:9  
 46:14 48:1 54:20  
 64:19 70:4 73:22  
 74:11 75:10 78:13  
 85:11 89:20 93:13  
 94:18  
**wanted** 7:2,6,15 49:11  
 75:11 79:4 94:22 95:2  
 95:9  
**wants** 52:16 78:16  
**wardrobe** 48:5  
**warranted** 75:13  
**Washington** 1:14 29:14  
 30:1,8,15 38:1  
**wasn't** 30:2 37:6 41:15  
 47:8 63:15  
**watched** 29:13  
**way** 50:22 54:8 58:2  
 60:9 61:12 66:5 73:7  
 73:13 75:20 83:14  
**ways** 73:12  
**we're** 26:5 48:10 63:8  
 70:15  
**we've** 66:4  
**weapons** 35:13  
**Wednesday** 2:6  
**week** 24:21 59:16,18  
**weekend** 26:10 49:3  
**weekends** 59:3,7,8  
**welcome** 2:3 3:11  
**well-aware** 66:13 81:1  
**well-done** 14:18  
**went** 10:13 34:8 45:20  
 62:3 65:22 66:1 71:16  
 73:11 82:16  
**weren't** 30:16 37:4,19  
 67:12,14  
**whatsoever** 32:11  
**wide** 18:14  
**willing** 83:15  
**winter** 76:22  
**wish** 30:5 38:4 86:1  
**witness** 20:8  
**wolf** 75:10  
**wondering** 19:10  
**word** 71:7  
**wording** 51:18  
**words** 46:15 64:20  
 74:14  
**work** 10:12 29:7 61:6  
 100:3  
**working** 30:20 31:2  
 33:10 44:6 57:2,7,14  
**worst** 39:20,20  
**worth** 51:2

**wouldn't** 73:6 95:7  
**wrap** 38:18 48:12  
**wristband** 49:5  
**wristbands** 49:15  
**write** 52:20  
**writing** 4:7  
**written** 50:15 61:21  
 63:7 64:7  
**wrong** 73:13  
**wrote** 56:2 68:22

---

**X**


---



---

**Y**


---

**yard** 18:9  
**year** 32:11,17 53:6  
 86:10,22,22 87:6 91:9  
**Year's** 22:10 24:11 27:3  
**years** 23:9,10 28:15,17  
 33:9 38:3 48:19  
**young** 29:20

---

**Z**


---

**Zaniel** 1:21 3:1,2,22 4:5  
 4:11 6:11,13,15,19,22  
 7:3,8,10 10:7 20:20  
 41:15 42:20 43:5,7  
 54:3 56:13 82:14  
 92:12,14,17,22 94:4  
 94:11,13,19 95:2,7,12  
 96:21,22 97:4,9,12,16  
 98:7,10,13,14,16,16  
 98:17,19,22 99:4,6,7  
 99:10 100:2,4,7,17  
**Zapata** 3:4,5 7:20,22  
 8:3,6,9 15:18,19,21  
 16:4,7,10,14 20:19  
 21:1,6,9,13 22:4,8,14  
 22:18 24:1,4,10 25:5  
 27:3,5,8,10 28:3,12  
 31:14,19 32:8,15  
 33:14,18,21 36:2,6  
 37:3 40:11,16,19 41:1  
 42:18 43:12,17 44:2  
 45:4,7 46:10 47:2,21  
 53:5,11,17,20 55:5,15  
 57:17,22 58:10,13,15  
 58:17 59:2,8,15,20  
 60:16,18 61:1,4 62:1  
 62:10,17 64:1,9 65:11  
 66:17,20,22 67:14,16  
 67:19 68:20 69:6,8,14  
 69:20 70:5,9,16 71:2  
 71:6,10,14,20 72:1,5  
 72:7,10 73:1 78:22  
 79:4,14,17,21 80:4  
 81:1 84:1,4,7,13,16  
 84:19 85:6,13 86:6

87:3,8 88:9,14 89:15  
90:3,8,13 93:22 95:13  
95:15 96:15,18 97:19  
99:22 100:8,11,18

**0****1**

**1** 44:7 55:20 65:2,2  
83:21  
**10** 68:17 70:15,16 75:6  
85:3  
**10:00** 20:17 48:18  
**10:14** 82:16  
**10:37** 82:17  
**10:54** 100:21  
**11** 72:3,4 73:22  
**12/31/2015** 87:7  
**14759** 1:8 2:20  
**14th** 1:14 28:21 29:1,8  
**15** 75:6 88:2 91:12  
**15-251-00007** 1:8 2:18  
81:10

**2**

**2** 21:13 43:1,2,3,8 44:7  
48:18 50:3 54:19 55:4  
55:4 56:17 60:11,15  
**2,500** 49:14  
**20-some** 23:9  
**2000** 1:14  
**20009** 1:14  
**2010** 81:7,12  
**2015** 1:10,11 3:16,17  
**21** 48:19 49:1  
**25** 1:10,11 23:9 28:15  
28:19 33:8  
**25th** 2:6  
**2718** 1:7  
**28** 3:15  
**2817** 1:6 2:19

**3**

**3** 42:8,22 50:3 56:18  
68:17 70:17  
**30** 37:17,18 50:1,7,8  
51:2,5,19 52:2,7,13  
52:13  
**3408** 29:8

**4**

**4** 3:17 54:18  
**400S** 1:14  
**405** 81:6  
**405(b)(13)** 81:11  
**45** 28:16,17 51:12 52:2  
**4th** 26:10 27:8

**5**

**5** 56:8 60:12,14 72:3,6

**6**

**6-0** 99:18  
**60** 6:6  
**6th** 87:13 89:6 90:19  
92:2 93:21 96:14

**7**

**7** 61:9,9  
**70** 15:21,22 16:9,10  
35:22 36:1,2  
**75** 35:21 36:8,12

**8****9**